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AUG 31 2011

STATE BOARD OF EDUCATION  
ARKANSAS DEPARTMENT OF EDUCATION CHARTER SCHOOL OFFICE  
APPLICATION FOR AN OPEN-ENROLLMENT PUBLIC CHARTER SCHOOL

A. GENERAL INFORMATION (Please type)

Name of Proposed Charter School: Special Training in Remedial Instruction and Vocational Education (STRIVE) Institute of Technology

Grade Level(s) for the School: 9<sup>th</sup> through 12<sup>th</sup> Student Enrollment cap: 200 students

Name of Sponsoring Entity: \_\_\_\_\_

The applicant is an "eligible entity" under the following category (check one):

- a public institution of higher education;
- a private nonsectarian institution of higher education;
- a governmental entity; or
- an organization that is nonsectarian in its programs and operations, and is, or will be, exempt from taxation under Section 501(c) (3) of the Internal Revenue Code (provide evidence). (A copy of the entity's letter from the IRS reflecting tax exempt status or a copy of the entity's application for 501 (c) (3) status must be attached to the application. Articles of incorporation or letter acknowledging nonprofit status from the Secretary of State will not suffice). An eligible entity must have received formal tax exempt status under §501 (c) (3) of the Internal Revenue Code of 1986 prior to the first day of its operation with students.

Name of Contact Person: Cecil Twillie

Address (no P.O. Box please): 701 W Sharp Ave City Forrest City ZIP 72335

Daytime Phone Number: (870) 633-5667 FAX: (870) 633-6679

Email: Striveinc11@att.net

Charter Site Address: 351 Moton Street City: Marianna

Zip 72360 Date of Proposed Opening: August 2012

Chief Operating Officer of Proposed Charter: TBA Title School Leader

Charter Site Address: 351 Moton Street City: Marianna

The proposed charter will be located in the Lee School District.

Provide a comprehensive list of all individuals, including but not limited to entity board members and charter school board members, involved in the organization and design of the proposed school as well as the proposed application process.

Name	Position	Profession	State of Residence:
Clara Ferron	Board Member	Retired Federal Employee	AR
Cecil Twillie	Board Member	Retired Principal	AR
Robert Taylor	Board Member	Retired Mayor of Marianna	AR
Rev. Nathaniel Hull	Board Member	Minister/Mayor	AR
Annie Huff	Board Member	Director of Mid Delta Community Consortium	AR
Jack Crumbly	Founder	Retired Educator	AR

List the current K-12 student enrollment of the district where the proposed public charter school will be located.

982 (Total District Enrollment)

List the school districts from which students are expected to come (use additional sheets as necessary).

Barton School District	Brinkley School District	Clarendon School District
Forrest City School District	Helena-West Helena School District	Hughes School District
Lee School District Lee County School District	Marvell School District	Palestine-Wheatley School District

## **B. GENERAL DESCRIPTION**

In succinct terms describe the proposed school including grade levels offered, student populations served, educational focus, and any other essential characteristics.

The purpose of the Special Training in Remedial Instruction and Vocational Education (STRIVE) Institute of Technology (Regional High School) is to identify and educate a targeted population of adjudicated students between grades 9 – 12. These students will be schooled through graduation or attainment of a GED in preparation for gainful employment or for completion of certification in their area study. Using the "Career Academy" model for instruction, students will be exposed to an intense career and technical skills development program, which will ultimately develop the student's marketable skills.

The primary goal for the STRIVE Institute of Technology (Regional High School) would be to prevent young people ages 14 to 19 from going to prison (other residential confinement). The school would teach marketable skills to the young people. The STRIVE Institute of Technology would provide a learning facility for students who are unable to remain in the regular public high school. This educational institution would be for students who have entered the juvenile justice system, numerous times and have been ordered by the juvenile judge in the four county areas, St. Francis, Lee, Phillips and Monroe, to enroll in this school.

Along with providing a 22-credit minimum curriculum to obtain a diploma, or GED certificate, vocational educational courses would be offered. These courses are building technology, HVAC, computer technology, cosmetology and barbering, culinary arts, welding, and medical profession.

Students completing requirements for graduation, (22-credit required by the ADE or GED), will then be able to enter a vocational technical school, community college or enter directly into the job market. By providing various interventions, counseling services, along with an intense program of study, student failure will be greatly reduced. Additionally, students will be given a greater chance to become productive citizens.

Many students in the State of Arkansas come from environments that make it very difficult for them to succeed in a regular school setting. The extreme poverty of the area provides little opportunity for these students to find employment. As a result, many of these students are involved in illegal activities, including joining gangs and selling drugs in order to obtain money and status among their peers. Without an intervention program, such as the STRIVE Institute of Technology (Regional High School), these students will likely continue their criminal activities, which will lead to incarceration by the Department of Youth Services or by the Arkansas Department of Correction. The total annual State of Arkansas costs for adjudicated youth are as follow:

- Direct Services \$26,120,390.55
- Indirect Education Cost \$606,091.32
- Total Cost for Services is \$26,726,481.87

- Total Cost Per Adjudicated Youth Per Year
  - Residential Placement \$103,925.72
  - Educational for Residential Placement \$2,115.48
  - Total Cost for Residential Placement Per Student \$106,041.20

The concept of the STRIVE Institute of Technology (Regional High School) for juvenile in the four county areas would not fit the normal model for an open enrollment charter school because the Juvenile Judge will be responsible for assigning most of the students that would attend the school. Currently, there is no Regional High School for this special population of students (adjudicated juvenile).

After discussion with Dr. Kimble, it was recommended to convene all the Superintendents and the Juvenile Judge for a meeting that was held on August 17, 2011. The outcome of that meeting produced a consortium by those schools to support the STRIVE Institute of Technology (Regional High School). The superintendents of the consortium strongly supported the idea and agreed to present information to their board and submit letters of support to the Board of Education after obtaining board approval.

The school districts of the EAEC will serve in an advisory capacity and will meet semi-annually with the juvenile judge and STRIVE's Board of Directors to assess the effectiveness of the regional high school and how to make it more efficient. By forming this consortium and with participation from all schools in the four counties will greatly strengthen and enhance the chances of EAEC becoming the regional high school that will be funded.

1. Describe the results of the public hearing, which was held for the purpose of assessing support for the establishment of this open-enrollment public charter school. Provide copies of any supporting evidence received.

A number of public hearings were held during the course of the 2010 – 2011 school year beginning with the October 20, 2010 meeting date (see news article for additional information). The final public meeting was held on August 24, 2011, seven days after the East Arkansas Education Consortium (EAEC). All comments about starting the Special Training in Remedial Instruction and Vocational Education (STRIVE) Institute of Technology was positive and very supportive.

2. Provide documentation that each of the following requirements of Arkansas Code Annotated §6-23-302 were met:

See proof of publication in local newspaper and news articles in the addendum. All Superintendents were notified of public hearing (see letters in the addendum).

3. Describe the governing structure of the open-enrollment charter, including board composition, selection process, and responsibilities. Also describe the role of the administrators, faculty, parents, students, and community members in the leadership and decision-making of the school.

The STRIVE Institute of Technology is a 501 (c) (3) not for profit organization that consist of five (5) board members. Representatives are chosen to represent one of the four counties in the STRIVE Institute of Technology services area. The board is responsible for policy making and governing authority of the organization. The school administrators will carry out the day to day operation of the STRIVE Institute of Technology. The Faculty will provide instruction and counseling to the students. Parents will provide the guidance, support and ensure the involvement of their child's education. Students will attend school and bring a thirst for knowledge and follow instruction in both academics and vocational skills. Community members will volunteer, serve on various committees and provide support and provide input on how to make school more effective and efficient. One example is the creation of the East Arkansas Education Consortium (EAEC).

4. Give the mission statement for the proposed open-enrollment public charter school.

The mission of STRIVE Institute of Technology is to identify and educate a targeted population of 200 adjudicated students/youth between the ages of 14 – 19 (grades 9 – 12) from St. Francis, Phillips, Lee, and Monroe Counties of the delta region of Eastern Arkansas. These students will be schooled through

graduation or attainment of a GED in preparation for gainful employment or for completion of certification in their area of study.

After following and meeting all institutional exit requirements (22-credit requirement or GED), the student will then be able to enter a Vocational Technical School, community college, or enter directly into the market. By providing various interventions, along with an intense program of study, student failure will be greatly reduced. Additionally, students will be given a greater chance to become productive citizens.

5. Describe the educational need for the school.

The states of the lower Mississippi Valley region have a higher percentage of families, households, and individuals in poverty than any other section of the United States, according to the Mississippi Delta Commission, headed by then Governor Williams Jefferson Clinton of Arkansas and Past President of the United States of America. Despite major efforts to alleviate poverty in this region, it persists and remains a problem today. The cycle of poverty in the four Arkansas Counties where the targeted population resides has continued to be among the poorest counties in the country.

The cycle of poverty has led to numerous problems that the STRIVE Institute is designed to solve. The parents' possess limited skills for providing the necessary nurturance and guidance to their children. This leads to a group of economically disadvantaged children and youth who become prime targets for becoming illiterate, drop outs, drug and alcohol abusers, participants in violence, and street and neighborhood conflict. These individuals are the top candidates for gang activity and the juvenile justice system.

The institute provides opportunities for these young people to refocus their lives. The institute provides an opportunity to assist non-violent youth offenders who have entered the juvenile justice system.

According to the August 2010 Arkansas Sentencing and Corrections Analysis Report:

The prison population has more than doubled over the past 20 years.

The annual cost of corrections is 8 times higher (\$369 million) than 20 years ago (\$43 million).

A projected 10-year growth will have a 43% rise (more than 6,500 inmates) and this growth will cost an estimated \$1.4 billion between 2010 and 2020.

The total annual State of Arkansas costs for adjudicated youth: Direct Services \$26,120,390.55. Education Costs = \$606,091.32 which gives a total costs of \$26,726,481.87. Total costs per adjudicated youth: Residential Placement \$103,925.72. Education for Residential Placement = \$2,115.48. Total Costs = \$106,041.20.

The STRIVE Institute will assist the State of Arkansas at reducing these kinds of above mentioned costs by providing prevention services for non-residential (200) targeted youth. See attachment from the Arkansas Department of Youth Services.

6. Describe the educational program to be offered by the open-enrollment public charter school.

The Department of Workforce Education will provide training in the areas of Work Keys assessment and Key Training. Upon completion of Key Training, students will be given a certificate of career readiness that can be given to a potential employer.

Students will be bused in from various counties. All students entering STRIVE Institute of Technology will be tested using the Test of Basic Education (TABE) and other testing program to determine educational needs. The core curriculum, of language arts, mathematics, science and social studies will be taught daily, with more time being devoted to language arts and mathematics instruction. Health, physical education, and other electives linked to career focus areas will also be offered. Academic will be taught the first half of each day and remaining hours will be directed toward their choice of vocational training.

There are 22-credits, there are 16 credits, and six are considered elective credits which will be their vocational area of study. Students who are deficient in their credits will have the opportunity to use a computerized program for credit recovery to make up the grade level. However, if it is impossible to make up their require credits due to the number of credits needed and their current age, the GED program will be available. The GED program will be available on a daily basis.

7. List the specific measurable goals in reading, reading comprehension, mathematics, and mathematic reasoning based on the state mandated assessments, and any other assessment tools if used, for improving student academic achievement for each year of the public charter schools' initial five (5) year period.

It is imperative that the charter school's curriculum is aligned to state standards and the State Assessment Program because students will be entering the school at various times during the year. As students enter the program:

- Entrance level assessments, such as PACE, Teacher made test or the TABE will be conducted in the areas of literacy and mathematics, according to the age of the student,
- Academic Improvement Plans will be developed for each student and instruction, as well as remediation, will be geared to individual needs,

- Test results from the entrance assessments and state mandated assessments will be analyzed to determine each student's academic improvement while attending STRIVE Institute of Technology, and
- ACTAAP assessment data will be sent back to each student's home school for inclusion in the school's improvement process.

Individual attendance and behavior sanctions will be documented and measured for improvement in the state mandated assessment program. Academic goals for each student will be developed in an effort to demonstrate improvement by advancing from the previous level to the next level. For example:

- Below Basis to Basic
- Basic to Proficient
- Proficient to Advanced

Individual students must meet exit criteria in order to exit the program:

- Academic improvement based on entrance/exit assessments,
- Passing grades in all core subjects,
- Meet the State mandate attendance criteria, and
- Maintain proper behavior as documented using the alternative environment level system.

Data collected through analysis of information gathered from the student's initial assessments versus the students' exit assessments will be used as one mechanism to determine the students' and program success.

8. Describe the process that will be used to develop and align the curriculum with the Arkansas Curriculum Frameworks.

Students' progress must be identified quickly and interventions must be made immediately, rather than waiting until the students are administered exit assessments. Therefore, the development of formative benchmark assessments (Chunk Test) will be implemented in order to provide feedback regarding students' progress and teachers' instruction. Growth will be measured continuously and in a systematic way throughout the school year. Our plan is to ensure that standards are actually embedded in the instruction and incorporated in student assessments. Every effort will be used to assist in the aligning of the curriculum and the development of formative assessments. The students' academic progress, benchmark test scores and other assessments will be reported back to their home school districts and schools.

9. Describe the geographical area to be served by the charter, and list all school districts within the geographical area that may be affected by the open-enrollment public charter school.

The STRIVE Institute of Technology will be located in Lee County, Arkansas. Lee County is a county located in the U.S. state of Arkansas. As of 2000, the population was 12,580. The county seat is Marianna.<sup>[1]</sup> Lee County is Arkansas's 72nd county, formed alongside St. Francis and Phillips counties. According to the 2000 census, the county has a total area of 619.47 square miles (1,604.4 km<sup>2</sup>), of which 601.66 square miles (1,558.3 km<sup>2</sup>) (or 97.12%) is land and 17.80 square miles (46.1 km<sup>2</sup>) (or 2.87%) is water.

As of the census <sup>[4]</sup> of 2000, there were 12,580 people, 4,182 households, and 2,960 families residing in the county. The population density was 21 people per square mile (8/km<sup>2</sup>). There were 4,768 housing units at an average density of 8 per square mile (3/km<sup>2</sup>). The racial makeup of the county was 41.41% White, 57.24% Black or African American, 0.16% Native American, 0.27% Asian, 0.52% from other races, and 0.40% from two or more races. 2.19% of the populations were Hispanic or Latino of any race.

There were 4,182 households out of which 31.20% had children under the age of 18 living with them, 43.20% were married couples living together, 23.10% had a female householder with no husband present, and 29.20% were non-families. 27.20% of all households were made up of individuals and 13.80% had someone living alone who was 65 years of age or older. The average household size was 2.59 and the average family size was 3.14.

In the county the population was spread out with 26.00% under the age of 18, 10.20% from 18 to 24, 28.70% from 25 to 44, 21.10% from 45 to 64, and 14.00% who were 65 years of age or older. The median age was 35 years. For every 100 females there were 111.40 males. For every 100 females age 18 and over, there were 118.40 males.

The median income for a household in the county was \$20,510, and the median income for a family was \$25,846. Males had a median income of \$26,900 versus \$19,505 for females. The per capita income for the county was \$10,983. About 24.70% of families and 29.90% of the population were below the poverty line, including 38.80% of those under age 18 and 27.60% of those ages 65 or over.

Local school districts affected by the STRIVE Institute of Technology will be Lee County (Lee County School District), Monroe County (Brinkley and Clarendon School Districts), Phillips County (Barton, Lexa, Helena-West Helena and Marvell School District) and St. Francis County (Forrest City and Palestine and Wheatley School Districts).

10. Describe the plan for the school officials to provide an annual report to parents, the community, and the State Board of Education that demonstrates the progress

made by the charter school during any previous academic year in meeting its academic performance objectives. (See *ADE Rules Governing Standards for Accreditation of Arkansas Public Schools and School Districts (standards rules), Section 7.04.2.*)

The STRIVE Institute of Technology will publish a comprehensive annual report for parents, community members and the State Board of Education.

11. Describe the enrollment criteria and student admission, recruitment and selection processes for the proposed public charter school. Include a statement that a random, anonymous student selection method will be utilized in the event that more students apply for admission to the open-enrollment public charter school than can be accommodated under the terms of the charter, except as allowed for in Arkansas Code Annotated §6-23-306(14)(C). Should an applicant believe that the use of a weighted lottery is necessary, the applicant shall state how they will comply with the requirements of Arkansas Code Annotated 6-23-306 (14) (c).

Students for STRIVE will service students who are not currently being served or underserved by the school districts in the EAEC. This group of students would include but will not be limited to adjudicated juveniles, dropouts, and other school age students who are referred to the regional high school by the Juvenile Judge. If a number of parents/students seeking enrollment in the school exist, that exceeds capacity, the students will be selected using a random, anonymous lottery selection process.

12. Summarize the job descriptions of the school director and other key personnel. Specify the qualifications to be met by professional employees (administrators, teachers, counselors, etc.) of the program. List the types of administrative positions, teaching positions, and support positions and how many of each.

All core area teachers will hold a license in their field of study.

The STRIVE Institute of Technology will employ the following: Principal/Director, Counselor, Core Subject Area/Elective Teachers, Special Education Teacher, Paraprofessionals, Treasurer/Bookkeeping, Office Secretary, School Security Officer, Probation Officer, Nurse, Career and Technical Education Teacher and Media Clerk/Literacy Tutor.

#### Principal/Director

The principal will be highly qualified to serve in this capacity and whose primary responsibility will be to ensure that the school is reaching its goals and moving toward accomplishing its mission of improving the academic achievement of every student. He or She will be able to serve as in instructional leader in curriculum planning, review and implementation. He or she should also be knowledgeable in working with at-risk students and in assessing and diagnosing the needs of the students and staff and in presenting and/or providing the staff

development opportunities to address those needs. He or She will also be responsible for building administration and the safety and welfare of the students and staff members.

#### Counselor

The primary responsibilities of the school counselor will be to model the philosophy and ideals of the school and will spend 100% of their time working with students and teachers to identify resources and support services that will benefit the students and their families.

#### Core Subject Area/Elective Teachers

STRIVE Institute of Technology will seek teachers in each academic area, who are certified/highly qualified and/or seeking highly qualified status in their prospective teaching assignments. The primary responsibility of each teacher is to ensure that every student is meeting or is on target to meet the goals and mission of the school.

#### Special Education Teacher

The primary responsibility of the special education teacher is to ensure that every student is meeting or is on target to meet the goals and mission of the school as defined by the Individual Education Plan (IEP) of each identified student. An essential duty for the special education teacher will be to serve on the IEP Team and conduct the required conferences to ensure due process is achieved according to federal and state guidelines.

#### Paraprofessionals

Their responsibilities will be to provide support and supervision to the students while they are in the education setting. These employees will meet the highly qualified requirements.

#### Treasurer/Bookkeeping

The Treasurer/Bookkeeping will ensure that all of the financial operations are aligned with STRIVE's mission and corresponding regulations. The Treasurer/Bookkeeping will assist in the development of financial systems and structures to meet the school's expectations.

#### Office Secretary

The secretary will be responsible for maintaining the school office and records. He or she will also be responsible for assisting with preparing the school's reports as required by the district, state and federal agencies. The school secretary will be trained by the nurse to administer and document students' medication in the nurse's absence. The secretary will have an eleven (11) month contract.

#### School Security Officer

A security officer will be responsible for assisting in the maintaining the safety and security of the students and the staff members.

#### Nurse

He or She will administer students' medications; provide limited medical services, assists in providing health education programs and other health-related assigned duties. The nurse will train the school secretary to follow the medication administration procedures.

#### Library Media Clerk

The job of Library Media Clerk was established for the purpose/s of providing support to the instructional program with specific responsibilities for maintaining the library collections at school sites; identifying age appropriate resources for students and teachers utilizing library resources; selecting appropriate items in support of classroom instruction; and performing clerical functions related to collection, processing, circulation, maintenance, and inventory of library materials and/or textbooks.

#### Literacy Tutor

To help an adult learner develop and use reading and writing skills to meet self-identified goals.

13. Explain how the school will conduct its business office, with what personnel, and describe the process by which the governance structure of the school will adopt an annual budget.

The STRIVE Institute of Technology will be required to operate in compliance with the finance manual which includes, but is not limited to, the accounting cycle, procedures for management of cash, processing cash disbursements, processing purchases and payments, processing revenue and cash receipts, budgets and financial reporting, payroll and management of property and equipment. The manual describes the policies and procedures for handling financial transaction of the STRIVE Institute of Technology. The policies are designed to safeguard the assets of the school, facilitate compliance with applicable law, and produce timely and accurate financial information.

The Treasurer/Bookkeeper, in consultation with the Principal/Director will prepare an annual operating budget of revenues and expenses for each school. The budget and projection are reviewed and approved annually, first by the Principal/Director, then by the Finance Committee of the Board and finally by the School's Board of Trustees and modified as necessary with approval.

14. Describe the manner in which an annual audit of the financial and programmatic operations of the school will be conducted.

An independent audit firm that is knowledgeable of Charter School Regulations will audit STRIVE Institute of Technology financial statements annually. The audit committee will research and identify an independent auditor, identify job expectations during engagement period and make recommendation to the Board.

15. Provide a statement that the public charter school will participate in the Arkansas Public School Computer Network for reporting education data, as required by state statute or by State Board of Education rule.

The STRIVE Institute of Technology will report educational data through the Arkansas Public School Computer Network.

16. Describe the facilities to be used. Give the present use of the facility and the use for the past three (3) years. If the facility to be used for the school is a facility of a school district, describe the terms established by the local school board of the district stipulating the relationship between the proposed public charter school and the district pertaining to the use of the facility. Attach a copy of the agreement, signed by the president of the local school board, the chair or president of the governing body of the proposed open-enrollment public charter school, and the chief operating officer of the proposed charter. If the facility is not operated by a school district, attach a copy of the agreement, signed by the entity owning or operating the facility and the chief operating officer of the proposed charter.

Please identify the owner(s) of the proposed facility and describe their relationship, if any, with:

- (1) Members of the local board of the public school district where the proposed open-enrollment public charter school will be located,
- (2) Employees of the public school district where the proposed open-enrollment public charter school will be located,
- (3) The eligible entity sponsoring the open-enrollment public charter school, or
- (4) Employees/directors/administrators of the proposed open-enrollment public charter school.

Include a statement that the facility will comply with all requirements for accessibility in accordance with the Americans with Disabilities Act (ADA) and Individuals with Disabilities Education Act (IDEA) and all other state and federal laws. The facility will be inspected by staff of the ADE or its designee prior to any State Board of Education action on the application. If the facility does not currently meet these requirements, provide a list of items that will need to be addressed to bring the facility into compliance. Also include a statement of permissible uses for the facility from the local zoning authority, and whether there are any alcohol sales within 1000 feet of the facility.

Lee County School District will lease to STRIVE, Inc. a 46,288 sq. ft. facility. The facility has been closed for the past two years. The use of the facility for 2008-2009 was an elementary school.

Term of the Lease: 15 years renewable up to five times

Rental Amount: \$1.00 per year

17. Describe the manner in which the school will make provisions for the following student services:

A.) Guidance Program

- i. A counselor will be utilized at the STRIVE Institute of Technology to meet the needs of the at-risk student's population, organize the State assessment program, maintain student records, work with the administrator in scheduling students in the appropriate classes and provide support for students in need of services.

B.) Health Services

- i. A nurse will be used in compliance with ADE standards and regulations governing school health services. A wellness program addressing juvenile obesity and physical fitness will be an area of emphasis.

C.) Media Center

- i. During the school calendar year, the STRIVE Institute of Technology will begin the process of establishing a media center and will work towards full implementation of the media services to be in compliance with ADE standards no later than 2013 – 2014 school year.

D.) Transportation

- i. Transportation will be provided in accordance to the STRIVE Institute of Technology.

E.) Special Education

- i. The STRIVE Institute of Technology will provide services in accordance with the federal and state guidelines who qualify for services under IDEA and Section 504 as deemed necessary by each individual student's Individual Educational Plan (IEP).

F.) Alternative Education

- i. An alternative learning environment, all guidelines and regulations governed by ACT 59 will be followed except for services for which waivers have been requested.

G.) Gifted and Talented Program

- i. Every opportunity will be taken to provide an enriched curriculum for identified gifted and talented students.

Please note that under federal guidelines students with disabilities shall be provided specific services and all aspects of IDEA apply. The public charter school cannot waive the responsibility of providing services for students with disabilities.

The STRIVE Institute of Technology will adhere to all federal and state guidelines for students who qualify for services under IDEA and Section 504.

18. Describe the manner in which the school will make provisions for food services.

The STRIVE Institute of Technology will participate in the Federal Child Nutrition Program. The food service plan will serve all eligible students. The STRIVE Institute of Technology will contract with a catering service, and we will ensure that the service provider will be a Federal Child Nutrition Program approved catering service. Students will be allowed to bring their lunch. The school will abide by all regulations prohibiting the sale of carbonated beverages and other prohibited foods. For safety and efficiency during the lunch period, the school will not have microwave ovens available for students use; neither will refrigeration be available for lunches brought from home. Parents will be advised of these rules before school begins.

Please note that under federal guidelines students with disabilities shall be provided specific services and all aspects of IDEA apply. The public charter school cannot waive the responsibility of providing services for students with disabilities.

19. Describe how the parents or guardians of the enrolled students will be involved with the school and its educational programs.

The STRIVE Institute of Technology supports a collaborative partnership between the school faculty and staff, students and parents. Parent involvement is encouraged and welcome, for it is necessary for the success of the school. The STRIVE Institute of Technology will continue to seek diverse strategies to involve parents from communities.

20. List the provisions of Title 6 of the Arkansas Code Annotated (Education Code) and the State Board of Education rules, including sections of the Standards for Rules as allowed, established by the State Board that the open-enrollment public charter school seeks to be exempted from in order to meet the goals of the school. Identify the specific State Board rules requested to be waived by title and section number if applicable. Provide a brief description of the need for each waiver requested.

STRIVE may need waiver on shop area until funds for construction is obtained and construction is complete.

21. Describe the potential impact of the proposed open-enrollment public charter school on the efforts of affected public school district(s) to comply with court orders and statutory obligations to create and maintain a unitary system of desegregated public schools.

There is no potential impact of the proposed STRIVE Institute of Technology on the public school districts to comply with court orders and statutory obligations to create and maintain a unitary system of desegregated public schools. The districts and the STRIVE Institute of Technology will work to be in compliance with all laws and regulations.

Attachments must be included in the following order:

- Applicant's attachments (if any) supporting narrative responses
- A copy of the school's calendar and daily schedule (required)
- Facility use agreement (required)
- Proposed budget using template as provided (required)
- Proposed salary schedule for both administrative and teaching positions (required)
- Evidence of status as eligible entity (required)
- Evidence of parental and community support (applicant's attachments)
- Signed Statement of Assurances Form (required)
- Lease Agreement as provided (required)

# STRIVE Institute of Technology

## 2012 – 2013 Calendar of Events

1st Semester -- August 8, 2012 to December 19, 2012	
August 1-3	Student Registration
August 8,9, 10	Teacher In-Service (3 days - Act 1185 included)
August 13	First Day of School-Begin 1st Quarter, Begin 1st Semester
September 3	Labor Day Holiday
September 14	Mid-Nine Weeks - Progress Reports for 1st Quarter
October 12	End of 1st Quarter (44 days)
October 15	Begin 2nd Quarter
October 24	Parent-Teacher Conference (4:00 - 6:30 PM)
November 1, 2	Teacher In-Service -- AEA Conference (NO students)
November 16	Mid-Nine Weeks - Progress Reports for 2nd Quarter
November 21-23	Thanksgiving Holiday (3 days)
December 19	End of 2nd Quarter (40 days) End of 1st Semester
December 21-January 2, 2011	Christmas Vacation
2nd Semester -- January 4, 2013 to May 24, 2013	
January 4	Begin 3rd Quarter & 2nd Semester
January 21	Dr. Martin Luther King, Jr. Holiday
February 8	Mid-Nine Weeks - Progress Reports for 3rd Quarter
February 20	President's Day Holiday
March 8	End of 3rd Quarter (46 days)
March 11	Begin 4th Quarter
March 25 - March 29	SPRING BREAK
April 4	Parent-Teacher Conference (4:00 - 6:30 PM)
April 24	Mid-Nine Weeks - Progress Reports for 4th Quarter
May 17	Graduation
May (TBA- We want to align our calendar with school district calendar of the students we serve)	Last Day of School for Students End of 4th Quarter (48 days) End of 2nd Semester (94 days) <sup>13</sup>

**STRIVE Institute of Technology**

**Daily Schedule**

**(TENTATIVE)**

8:30 – 9:00 A.M.		BREAKFAST
9:00 – 9:15 A.M.		M.E.L.T
9:15 – 9:20 A.M.		DISMISS TO CLASS
9:20 – 10:55 A.M.		1 <sup>ST</sup> BLOCK
10:55 – 11:00 A.M.		DISMISS TO CLASS
11:00 – 12:05 P.M.		CLASS
12:05 – 12:10 P.M.		DISMISS TO CLASS
12:10 – 12:50 P.M.		1 <sup>ST</sup> LUNCH
12:10 – 12 ;50 P.M.		BEHAVIOR MODIFICATION
12:50 – 1:20 P.M.		2 <sup>ND</sup> LUNCH
1:20 – 1:25 P.M.		DISMISS TO CLASS
1:25 – 3:50 P.M.		2 <sup>ND</sup> BLOCK
3:50 PM		STUDENTS DISMISSED

**OPEN-ENROLLMENT PUBLIC CHARTER SCHOOL  
FACILITIES UTILIZATION AGREEMENT AND LEASE AGREEMENT**

Lessor (Owner): Lee County School District

Lessee (Tenant): STRIVE, Inc.

Any information regarding affiliation, family ties, or other relationships between the Lessor (Owner) and Lessee (Tenant) must be disclosed with the facilities lease agreement.

Describe the present use of the facility and use for prior three (3) years:

The facility has been closed for the past two years. The use of the facility for 2008-2009 was as an elementary school.

Premises: 351 Moton Street; Marianna, AR  
address

46,288 Sq. Feet  
square footage

Terms of Lease: 15 years renewable up to five times

Rental Amount: \$1.00 per year

Contingency: The terms of this agreement are contingent upon  
STRIVE Inc. (sponsoring entity)  
receiving a charter to operate an open-enrollment public charter school from the State Board of Education by August of 2012.

Statutory Language Concerning No Indebtedness: No indebtedness of any kind incurred or created by the open-enrollment public charter school shall constitute an indebtedness of the state or its political subdivisions, and no indebtedness of the open-enrollment public charter school shall involve or be secured by the faith, credit, or taxing power of the state or its political subdivisions.

Lessee:

Lessor:

By Recil Twillie  
Recil Twillie

Lee County School District No. 1

By Laure Lust

Date \_\_\_\_\_

Date 8/31/2011

**LEE COUNTY SCHOOL DISTRICT  
BOARD OF DIRECTORS**

<b>DIRECTORS</b>	<b>ZONES</b>	<b>TERM EXP.</b>
Kendon Gray 5736 Hwy. 1. N Marianna, AR. 72360	4	September 2014
Wayne Corkran 94 Lee 211 Marianna, AR. 72360	5	September 2012
Milton Hall 250 Pearl Street Marianna, AR. 72360	7	September 2013
Lafayette Smith 629 Hicky Apt. 25 Marianna, AR. 72360	3	September 2013
Elizabeth Johnson 55 Hill Street Marianna, AR. 72360	6	September 2012
Victoria Perry 3039 Lee 246 Lexa, AR. 72355	2	September 2011
David Waldrip 510 1 <sup>st</sup> Street Moro, AR. 72368	1	September 2010

**Public Charter School Application**  
**Estimated Budget Worksheet / Template**

<u>Line#</u>	<u>Revenues</u>	<u>Amount</u>	<u>Total</u>
1	State Public Charter School Aid:		
2	No. of Students ( <u>100</u> ) x \$6,023.00 State Foundation Funding		
3			626,700.00
4	No. of Students ( <u>100</u> ) x \$41.33 Professional Development		5,200.00
5	No. of Students ( <u>100</u> ) x eligible rate* NSLA Funding		154,900
6	Total State Charter School Aid		786,800.00    \$0.00
7			
8	Other Sources of Revenues:		
9	Private Donations or Gifts	0.00	
10	Federal Grants (List the amount)	600,000.00	
11	Special Grants (List the amount)		
12	Other (Specifically Describe)		
13			600,000.00
14	Total Other Sources of Revenues		\$0.00
15			
16	<b>TOTAL REVENUES</b>		<b>1,386,800.00    \$0.00</b>

<u>Line#</u>	<u>Expenditures</u>	<u>Amount</u>	<u>Total</u>
19	Administration:		
20	Salaries: (No. of Positions <u>    </u> )	68,000.00	
21	Fringe Benefits	9,960.00	
22	Purchased Services		
23	Supplies and Materials		
24	Equipment	4,500.00	
25	Other (Describe)		82,462.00    \$0.00
26			
27	Regular Classroom Instruction:		
28	Salaries: (No. of Positions <u>9</u> )	378,000.00	
29	Fringe Benefits	55,377.00	
30	Purchased Services		
31	Supplies and Materials		
32	Equipment	250,000.00	
33	Other (Describe)		683,377.00    \$0.00

\*NSLA Funding eligibility rate: the amount of funding is based on the percentage of students eligible for free or reduced price meals. Below seventy percent (70%): \$496.00 per student; between seventy and ninety percent (70-90%): \$992.00 per student; and ninety percent and above (90%): \$1,488.00 per student.

(Budget Continued)

34			
35	Special Education:		
36	Salaries: (No. of Positions <sup>1</sup> )	40,000.00	
37	Fringe Benefits	5,860.00	
38	Purchased Services		
39	Supplies and Materials		
40	Equipment	2,500.00	
41	Other (Describe)		48,360.00 \$0.00
42			
43	Gifted and Talented Program:		
44	Salaries: (No. of Positions <sup>1</sup> )	10,000.00	
45	Fringe Benefits	1,465.00	
46	Purchased Services		
47	Supplies and Materials		
48	Equipment	10,000.00	
49	Other (Describe)		21,465.00 \$0.00
50			
51	Alternative Education Program:		
52	Salaries: (No. of Positions )	TBA	
53	Fringe Benefits		
54	Purchased Services	Paid from Alternative Funds	
55	Supplies and Materials		
56	Equipment		
57	Other (Describe)		\$0.00
58			
59	Guidance Services:		
60	Salaries: (No. of Positions <sup>2</sup> )	Provided by Mental Health Agency	
61	Fringe Benefits		
62	Purchased Services		
63	Supplies and Materials		
64	Equipment		
65	Other (Describe)		\$0.00
66			
67	Health Services:		
68	Salaries: (No. of Positions )	Provided by Lee County Clinic	
69	Fringe Benefits		
70	Purchased Services		
71	Supplies and Materials		
72	Equipment		
73	Other (Describe)		\$0.00

(Budget Continued)

74			
75	Media Services:		
76	Salaries: (No. of Positions <u>    </u> )	Waiver Para Professional	
77	Fringe Benefits		
78	Purchased Services		
79	Supplies and Materials		
80	Equipment	20,000.00	
81	Other (Describe)		20,000.00 \$0.00
82			
83	Fiscal Services:		
84	Salaries: (No. of Positions <sup>1</sup> <u>    </u> )	36,000.00	
85	Fringe Benefits	5,274	
86	Purchased Services		
87	Supplies and Materials		
88	Equipment	19,000.00	
89	Other (Describe)		60,274.00 \$0.00
90			
91	Maintenance and Operation:		
92	Salaries: (No. of Positions <sup>2</sup> <u>    </u> )	20,000.00	
93	Fringe Benefits	2,930.00	
94	Purchased Services		
95	(include utilities)		
96	Supplies and Materials		
97	Equipment	17,000.00	
98	Other (Describe)		39,930.00 \$0.00
99			
100	Pupil Transportation:		
101	Salaries: (No. of Positions <sup>4</sup> <u>    </u> )	35,600.00	
102	Fringe Benefits	5,274.00	
103	Purchased Services		
104	Supplies and Materials	8,058.00	
105	Equipment		
106	Other (Describe)		48,932.00 \$0.00
107			
108	Food Services:		
109	Salaries: (No. of Positions <sup>2</sup> <u>    </u> )	Will be paid from child network	
110	Fringe Benefits		
111	Purchased Services		
112	Supplies and Materials		
113	Equipment	200,000.00	
114	Other (Describe)		200,000.00 \$0.00

115					
116	Data Processing:				
117	Salaries: (No. of Positions ___)				
118	Fringe Benefits				
119	Purchased Services				
120	Supplies and Materials				
121	Equipment	97,000.00			
122	Other (Describe)		97,000.00	\$0.00	
123					
124	Substitute Personnel:				
125	Salaries: (No. of Positions ___)	TBA			
126	Fringe Benefits			\$0.00	
127					
128	Facilities:				
129	Lease/Purchase (contract for one total year including facility upgrades)				
130	Please list upgrades:				
131					
132	Utilities (contract for one total year including facility upgrades)	70,000.00			
133	Insurance (contract for one total year including facility upgrades):				
134	Property Insurance	10,000.00			
135	Content Insurance	5,000.00	85,000.00	\$0.00	
136					
137	Debt Expenditures:			\$0.00	
138	Other Expenditures:				
139	(Describe)			\$0.00	
140					
141	<b>TOTAL EXPENDITURES</b>		<b>1,386,800.00</b>	<b>\$0.00</b>	

**STRIVE INSTITUTE OF TECHNOLOGY  
Employee Salary Schedule**

Years of Service	Bachelor's	Masters	Specialist	Annual Increment & Level of Pay
0	\$34,610.00	\$38,922.00	\$40,601.00	
1	\$35,110.00	\$39,422.00	\$41,101.00	500
2	\$35,610.00	\$39,922.00	\$41,601.00	
3	\$36,610.00	\$40,422.00	\$42,101.00	
4	\$36,610.00	\$40,922.00	\$42,601.00	
5	\$37,110.00	\$41,422.00	\$43,101.00	
6	\$37,610.00	\$41,922.00	\$43,601.00	
7	\$38,110.00	\$42,422.00	\$44,101.00	
8	\$38,601.00	\$42,922.00	\$44,601.00	
9	\$39,110.00	\$43,422.00	\$45,101.00	
10	\$39,601.00	\$43,922.00	\$45,601.00	
11	\$40,101.00	\$44,422.00	\$46,101.00	
12	\$40,601.00	\$44,922.00	\$46,601.00	
13	\$41,101.00	\$45,422.00	\$47,101.00	
14	\$41,601.00	\$45,922.00	\$47,601.00	
15	\$42,110.00	\$46,422.00	\$48,101.00	
16	\$42,601.00	\$46,922.00	\$48,601.00	
17	\$43,110.00	\$47,422.00	\$49,101.00	
18	\$43,601.00	\$47,922.00	\$49,601.00	
19	\$44,110.00	\$48,422.00	\$50,101.00	
20	\$44,610.00	\$48,922.00	\$50,101.00	

Evidence of status as eligible entity

The STRIVE Institute of Technology has applied for its 501 (c) (3) non-profit status.

# STRIVE INSTITUTE OF TECHNOLOGY



## SUBMITTED TO:

Eastern Arkansas Education Consortium

(Consisting of School Districts: Lee County, Hughes, Forrest City,  
Palestine/Wheatley, Barton, Helena/West Helena, Marvell, Brinkley and  
Clarendon)

## PRESENTED BY:

JACK B. CRUMBLY

August 17, 2011

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- I. Previous Findings
- II. Problem Statement and Needs Assessment
- III. News Articles
- IV. Support Letters
- V. Senate Bill 339 of 2011
- VI. Overview
- VII. Eastern Arkansas Educational Consortium
  - a. Functions and Responsibilities

# Previous Findings

## Big picture

- The prison population has more than doubled over the past 20 years.
- The annual cost of corrections is 8 times higher (\$349 million) than 20 years ago (\$43 million).
- If current practices and policies continue, the prison population will rise 43%, more than 6,500 inmates, in the next 10 years.
- This growth will cost an estimated \$1.1 billion between 2010 and 2020.
- Construction costs alone will exceed \$350 million.

# Previous Findings

## Big picture

- Admissions to prison have increased more than 23% in the last decade.
- Admissions to probation have significantly decreased.
- Admissions to prison have continued to grow despite the fact that the crime rate has declined over the past 3 years.
- The increasing prison population has placed significant pressure on local jails to house state prisoners.
- The Emergency Powers Act has been invoked consistently since 1998 to relieve overcrowding.

## PROBLEM STATEMENT AND NEEDS ASSESSMENT

### Special Training in Remedial Instruction and Vocational Education (STRIVE)

The states of the lower Mississippi Valley region have a higher percentage of families, households, and individuals in poverty than any other section of the United States, according to the Mississippi Delta Commission, headed by then Governor William Jefferson Clinton of Arkansas and Past President of the United States of America. Despite major efforts to alleviate poverty in this region, it persists and remains a problem today. The cycle of poverty in the four Arkansas Counties where the targeted population resides has continued to be among the poorest counties in the country.

The cycle of poverty has led to numerous problems that the STRIVE Institute is designed to solve. The parents possess limited skills of providing the necessary nurturance and guidance to their children. This leads to a group of economically disadvantaged children and youth who become prime targets for becoming illiterate, drop outs, drug and alcohol abusers, participants in violence, and street and neighborhood conflict. These individuals are the top candidates for gang activity and the juvenile justice system.

The institute provides opportunities for these young people to refocus their lives. The institute provides an opportunity to assist non-violent youth offenders who have entered the juvenile justice system.

According to the August 2010 Arkansas Sentencing and Corrections Analysis Report:

- The prison population has more than doubled over the past 20 years.
- The annual cost of corrections is 8 times higher (\$369 million) than 20 years ago (\$43 million).
- A projected 10-year growth will have a 43% rise (more than 6,500 inmates) and this growth will cost an estimated \$1.4 billion between 2010 and 2020.

The total annual State of Arkansas costs for adjudicated youth: Direct Services \$26,120,390.55. Indirect Education Costs = \$606,091.32 which gives a total costs of \$26,726,481.87. Total costs per adjudicated youth: Residential Placement \$103,925.72. Education for Residential Placement = \$2,115.48. Total Costs = \$106,041.20.

The STRIVE Institute will assist the State of Arkansas at reducing these kinds of above mentioned costs by providing prevention services for non-residential (100) targeted youth. See attachment from the Arkansas Department of Youth Services.

# Juveniles target of new program called STRIVE

## Senator proposing to locate school for youth in vacant Lee Co. building

Kendall Owens  
T-H Staff Writer

State senator and longtime educator Jack Crumbly is working to create a program which could change the lives of a youth headed for trouble, while at the same time teaching those teens marketable skills which could steer them away from a life of crime.

Crumbly has been working with officials in the Lee County School District to facilitate the creation of the STRIVE (Special Training in Remedial Instruction and Vocational Education) Institute of Technology which would be located on the vacant Anna Strong campus in Marlanna. According to Crumbly, the institute would be a non-residential campus for 100 adjudicated teens, those who have been convicted of crimes, ages 14 to 19, from the ninth through 12th grades. The student population would consist of teenagers from St. Francis, Phillips, Lee and Crittenden counties and would only serve non-violent offenders.

"We have far too many children who are falling through the cracks, and this could possibly give us an alternative to sending these children away, only for them to end up later in back on the streets with no marketable skills, no diploma, no GED and nothing to fall back on."

Crumbly said the majority of the students in the program will be recommended by the juvenile court system and that for most, the school would serve as a last stop before incarceration, but that at a youth facility or the state prison.

"What we're basically trying to do is create an educational boot-camp. This is something for those children who are not currently getting the job done in the traditional environment, but we're not going to serve as babysitters either. This program is going to be for students with serious issues who are serious about changing their lives, and if not, we're going to send them on their way," said Crumbly.

Crumbly said there will be seven different areas taught at the school: Cosmetology and barbering, computer technology, building technology (carpentry and masonry), culinary arts, welding, HVAC and a med-pro health curriculum, which will train students for the medical field.

"Our goal is to provide training for these students which will lead to a diploma or a GED.

TIMES-HERALD -- Forrest City, Ark.

## STRIVE

(Continued from Page 1)

that is productive to society instead of counterproductive.

The program will be able to serve 25 students in each grade, and Crumbly said he is hoping to form a partnership with Crowley's Ridge Technical Institute that would allow students who complete the STRIVE program to move on to CRTI to complete their certification.

"We're just trying to do what it takes to help these children. Right now we send them off and they come back, maybe with a diploma or a GED, but that's it. We're going to teach those who want it, a marketable skill. Our hope is to have an intern program which will place these students in a workplace environment and provide tax benefits to businesses that participate. For those who go through our program but can't finish their certification, it would be perfect if they were able to transition directly from the STRIVE program to Crowley's Ridge and have all of those hours spent with us there to transfer to their certificate hours," said Crumbly.

"We have to do something

because we're paying a very high cost to house our inmates. A large number of the people we're housing in the prison system today started off in our juvenile system and have been incarcerated for much of their lives. If we can change the path for a few, we've done our job," he said.

Crumbly said his goal is for the program to begin next fall with its first class. He said he is still working to secure funding for the program and said it is not the goal of the program to compete with area school districts for funding.

"I definitely don't want to compete with our local school districts for funding, and my hope is that we can be revenue-neutral. The fact is, the kids we're going after are not the ones who are getting up every morning and going to school and doing things the right way. We're talking about the kids who aren't going to school and are already in the judicial system. That's why I'm stressing that the vast majority of the students we're talking about will be sent to us by court order. We'll be that last stop before they won't be going home to mama and daddy after school," he said.

# Program would encourage at-risk youth to 'STRIVE'

MARIANNA — A special program designed to decrease the incarceration rate in Arkansas is being championed by State Sen. Jack Crumbly.

Crumbly recently addressed a public meeting in Marianna about a program called STRIVE, which stands for Special Training in Remedial Instruction and Vocational Education.

"Arkansas currently has one of the highest incarceration rates in the United States," Crumbly said. "The prison population has more than doubled over the past 20 years. The annual cost of corrections is around \$349 million, eight times higher than the \$43 million of 20 years ago. If current practices and policies continue, the prison population will rise 43 percent and will cost an estimated \$1.1 billion between 2010 and 2020. Construction costs alone will exceed \$350 million. It is a crisis that we know is coming."

STRIVE would target juveniles on their way to detention centers. It would be a regional school available to Lee, St. Francis, Phillips and Crittenden counties. It would be a technical school teaching cosmetology and barbering, computer technology, building technology (carpentry and masonry), culinary arts, welding, HVAC, medical professions, and possibly automotive technology.

"The purpose of the STRIVE Institute is to keep a target population of 100 students, ages 14 to 19, in school through graduation or attainment of a GED in preparation for a vocation and/or career," Crumbly said. "Following graduation or attainment of a GED, these targeted students will be exposed to intense vocational education skills development. This exposure will equip students with a marketable skill. It will provide intense individual instruction in both

remedial and advance academic skills."

Crumbly continued, "You are going to pay for it one way or another. I would rather we pay for their counseling and skill training now. Most of our kids don't go to college. We still have to provide jobs for those kids."

Crumbly said he believed that the unoccupied Anna Strong Elementary building could be used to house both STRIVE and the Boys & Girls Club, which has also expressed interest in the building.

"We're probably the last resort for these kids," Crumbly said.

One of the audience members, Monette Baker, appeared to like the idea of STRIVE.

"This will give 18 and 19-year-old graduates who are not college bound a chance," Baker said. "We have to have something to keep them off the streets."

Lee County School Superintendent Saul Lusk asked Crumbly if there was to be an administrative staff or if the LCSD would have to provide the staff.

"STRIVE would be a completely different entity from LCSD. We would have our own certified staff," Crumbly replied.

"What's the hook?" Elizabeth Johnson asked. "Why are the other communities going to buy into this down here in Marianna?"

"Their juveniles are going to be a part of the school, too," Crumbly replied. "If they do not conform, they go back to juvenile jail. It's going to be high school not play school," Crumbly said. "Success breeds success. You'd be surprised at how much a little thing can be for a person who's never had the light of the sun on their face. Is it going to be easy? No. Can it work? Yes. I think it can."

"We are dealing with those with the most special of needs,"

See STRIVE, Page 2

a program for Eastern Arkansas. We are going to need your help. It will not go anywhere with just this thought." The school board held a special called meeting the next day and approved Crumbly's use of the Anna Strong building for STRIVE. "There are more pros than cons for me personally," Lusk said of his recommendation that put the issue to vote.

providing the building." "Will it be a year-round school?" Victoria Perry inquired. "That depends on if we can get grants for summer school. But there will be the summer apprenticeship program," Crumbly said. "This is not a Jack Crumbly Program," Crumbly said as he was completing his presentation. "This is a program for students. This is

will survive and I think it can work." Other concerns about how students from each county would be counted, and concerns about duplication of programs within the districts were also expressed. "I do not want to get into a turf war," Crumbly replied. "We are going to try to make this as revenue neutral as possible. Lee County will have priority on students for

it's going to take a master teacher to handle the situation. But again, it's \$11,000 to pay the teachers versus \$70,000 to incarcerate a juvenile/adult prisoner." "It takes a village to raise a child. We as adults are the gate keepers of the village. Some are going to sink and some are going to swim," Crumbly said. "Children are going to mirror our Delta. We are going to struggle but we

"There will be 25 for each grade, but as far as per county, we haven't worked out the logistics of it," Crumbly answered. "When we start out we are going to go through a lot of kids. I'm just going to be truthful. It's going to take a while to find those 25 kids from each grade first who will stay." He said, "It won't be a bare bones school. It's going to be an expensive school because

(Continued from Page 1) Crumbly continued, "I'm not saying we are going to take these kids and transform them into perfect angels overnight. I won't tell you what we are about to embark on isn't hard; it is. Will it crash and burn or fly? Well, we are going to try to make it fly." Another question from the audience was in regard to how many students from each county there would be.

**STRIVE**

# Lee County School Board gives STRIVE lease an OK

## Legislation, funding still an issue on alternative high school

MARIANNA — A big step has been taken on the road to establishing a pilot program in Marianna for teens in the juvenile justice system.

A location has been secured. The biggest step remains — finding the money.

The Lee County School Board recently approved the lease of the Anna Strong Elementary School building to house a program named STRIVE, for Special Training in Remedial Instruction and Vocational Education. The program is the vision of state Sen. Jack Crumbly. Crumbly has a bill that would establish, through the Division of Youth Services, a regional high school system for juveniles in the justice system.

When contacted, Crumbly said he has not encountered any opposition to his bill.

"As far as the concept, everyone loves the concept. The only challenge has been funding," said Crumbly. "Money is just tight right now, but hope springs eternal."

Crumbly has said the primary goal for these community-based alternative schools would be to prevent young people ages 14 to 19 from going to prison. The schools would teach marketable skills to the young people.

Along with providing a 22-credit minimum curriculum to obtain a diploma, vocational education would be offered. Some of these include building, HVAC, computer technology, cosmetology and barbering, among others. Academics will not be ignored,



Crumbly

Crumbly has said. And he continues the search for dollars.

"I've made some amendments, still trying, as always, to look for funding," said Crumbly. He said the bill is currently in the Senate's State Agencies Committee.

While STRIVE will have a 15-year lease for \$1 a year, Crumbly said the pilot project will have to find the money to pay for maintenance, upkeep, teachers and some renovation.

"There will have to be some renovation done," Crumbly said. "Right now it's just an elementary school. And for some of the vocational classes, it's going to require more than just one

classroom. For instance, for carpentry there may have to be some walls taken out. A carpentry program would need a shop area with a 10-foot ceiling and a large door. We'll have to renovate it to make those skill areas comply with state regulations.

STRIVE will also have to pay for insurance.

"And one of the board members was wanting to know whether our students would have the opportunity to mingle with children from the middle school, which is right next door, and I assured him that would not happen," said Crumbly.

He said there is also a provision that would allow the school district to take the building back — with notice — in case the building is needed again.

Crumbly said different sources of funding are also being sought, even if the bill passes.

"We're always looking to foundations, grants and other types of funding, which we were going to do anyway to get it up and running," he said.

According to Crumbly, the best-case scenario would have the STRIVE school opening for business this fall.

"That's what we're hoping," he said, "but if we can't, it might be delayed until January or the beginning of the next school year. You have to have the funding in order to make it fly. But we're certainly hoping we can have it up and running, even if not at full speed, some time in this coming school year."



## ANN BEANE HUDSON

CIRCUIT JUDGE, DIVISION 5  
 FIRST JUDICIAL DISTRICT OF ARKANSAS  
 POST OFFICE BOX 995  
 FORREST CITY, ARKANSAS 72336-0995

Chambers  
 St. Francis County Courthouse  
 315 South Izard Street  
 Forrest City, AR 72336

(870) 635-5995  
 Fax (870) 630-1203  
 annbudson@gmail.com

Toni Martinez, Case Coordinator  
 City McClain, Certified Court Reporter

Cross • Lee • Monroe • Phillips • St. Francis • Woodruff

February 21, 2011

The Honorable Jack B. Crumbly  
 Arkansas State Senate  
 88<sup>th</sup> General Assembly  
 Little Rock, Arkansas

RE: Strive Institute of Technology

Dear Senator Crumbly:

I have read your report on the Strive Institute of Technology (hereinafter "Strive"), and now, having fully discussed the concept with you, I am confirming my support of this program. Of the four targeted counties for this program, three of them (St. Francis County, Lee County and Phillips County) are in the First Judicial District. I am the circuit judge for the juvenile division in each of these three counties, as well as the other three counties in the district.

I can hardly contain my excitement over the possibility of having this program in the First Judicial District. For all six counties in this district, we have only five juvenile officers to perform intake and probation duties. Although the five officers do a remarkable job, we simply do not have adequate resources to address all the problems with drug and alcohol use, gangs, violence and truancy. Almost every day in juvenile court, teens that do not have basic literacy skills are convicted of offenses. These teens are destined to fail in traditional school settings. "Strive" could be the breath of hope for these youth.

I fully support this program designed to provide services and interventions for our adjudicated juveniles, and I can only hope that it will come to fruition. We desperately need more community based resources for this district. Thank you for your efforts on behalf of our children.

Respectfully,

A handwritten signature in cursive script that reads "Ann Beane Hudson".

Ann Beane Hudson



**KATHLEEN BELL**  
CIRCUIT JUDGE  
FIRST JUDICIAL CIRCUIT  
OF ARKANSAS

P. O. BOX 177  
ELENA, ARKANSAS 72342

OFFICE: (870) 338-5522  
FAX: (870) 338-5595

February 23, 2011

Senator Jack Crumbly  
State Capitol  
500 Woodlane  
Little Rock, Arkansas 72201

Re: Senate Bill 339

Dear Mr. Crumbly:

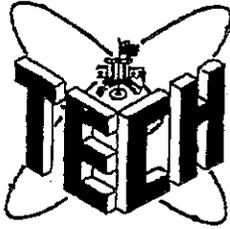
I have had the opportunity to review Senate Bill 339. It is my opinion efforts of this type are of immense benefit to the youth of our community. If we do not seek to meet the needs of this underserved community at this point, to provide the chance for new beginnings, we will surely lose another generation of our young. I would support the passage of this bill.

It would be my honor to assist in this effort in what ever manner you deem helpful.

I am,

Sincerely,

Kathleen Bell,  
Circuit Judge



**Crowley's Ridge Technical Institute**

P.O. Box 925  
Forrest City, AR 72335-0925  
(870) 683-5411  
FAX (870) 633-9328  
1-800-842-2317  
Burl W. Liebong, President

Arkansas Department of Workforce Education  
Arkansas Department of Education

February 22, 2011

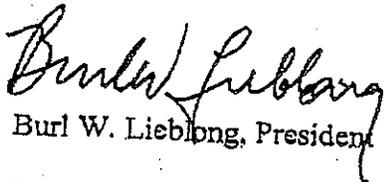
Senator Jack B. Crumbly  
1823 SFC 414  
Widener, AR. 72394

Dear Senator Crumbly:

The Local Board of Crowley's Ridge Technical Institute is very willing to provide support to the Special Training in Remedial Instruction and Vocational Education (STRIVE) project that you presented to the board on November 16, 2010. Our institution will provide and dedicate training slots in our programs for the successful completers of the STRIVE training program. All training programs, including Practical Nursing and Cosmetology, will be available to the completers.

Crowley's Ridge Technical Institute is here to serve the training needs of Eastern Arkansas and look forward to working with you in this endeavor. Thank you for your continued support of our institution and the people we serve.

Sincerely,

  
Burl W. Liebong, President

BWL/rmw

1 State of Arkansas *As Engrossed: S2/24/11 S3/21/11 S3/28/11 H3/30/11*

2 88th General Assembly

# A Bill

3 Regular Session, 2011

SENATE BILL 339

4  
5 By: Senator Crumbly

6 By: Representative Williams

7

8

## For An Act To Be Entitled

9

AN ACT TO ESTABLISH THE REGIONAL *EDUCATIONAL CAREER*

10

*ALTERNATIVE SCHOOL SYSTEM* FOR ADJUDICATED YOUTH; AND

11

FOR OTHER PURPOSES.

12

13

14

## Subtitle

15

*TO ESTABLISH THE REGIONAL EDUCATIONAL*

16

*CAREER ALTERNATIVE SCHOOL SYSTEM FOR*

17

*ADJUDICATED YOUTH.*

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BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF ARKANSAS:

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22

*SECTION 1. Arkansas Code Title 6, Chapter 11, Subchapter 2 is amended*

23

*to add an additional section to read as follows:*

24

*6-11-208. Regional Educational Career Alternative School System for*

25

*Adjudicated Youth -- Multiagency task force -- Formation.*

26

*(a)(1) A multiagency task force, staffed and supported by the*

27

*Department of Career Education, is established and shall consist of five (5)*

28

*members, including:*

29

*(A) The Commissioner of Education or his or her designee;*

30

*(B) The Director of the Department of Career Education or*

31

*his or her designee;*

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*(C) The Director of the Department of Higher Education or*

33

*his or her designee;*

34

*(D) The Director of the Department of Human Services or*

35

*his or her designee; and*

36

*(E) The Director of the Department of Workforce Services*



1 or his or her designee.

2 (2) Funding for the multiagency task force shall be provided by:

3 (A) The Department of Career Education; or

4 (B) Each agency that serves on the multiagency task force,  
5 in an equal amount.

6 (3) The multiagency task force shall:

7 (A) Establish criteria and standards for a career-based  
8 curriculum to be offered in the Regional Educational Career Alternative  
9 School System for Adjudicated Youth;

10 (B) Formulate and recommend how to operate a Regional  
11 Educational Career Alternative School System for Adjudicated Youth; and

12 (C) Strive to open at least one (1) Regional Educational  
13 Career Alternative School for Adjudicated Youth in the 2013-2014 school year,  
14 upon the availability of funding.

15 (4) Beginning on October 1, 2011, the multiagency task force  
16 shall provide status reports to the interim House Committee on Aging,  
17 Children and Youth, Legislative and Military Affairs and the Senate Interim  
18 Committee on Children and Youth one (1) time each quarter.

19 (b) The Regional Educational Career Alternative School System for  
20 Adjudicated Youth may consist of at least one (1) but not more than five (5)  
21 Regional Educational Career Alternative Schools for Adjudicated Youth.

22 (c) A Regional Educational Career Alternative School for Adjudicated  
23 Youth shall offer without limitation:

24 (1) At least the minimum twenty-two (22) credit curriculum  
25 required to obtain a diploma;

26 (2) Vocational education and certificates;

27 (3) Career education services, including the General Educational  
28 Development Test;

29 (4) Special education services; and

30 (5) Support services.

31  
32 SECTION 2. Arkansas Code § 9-27-323(e), concerning diversion  
33 agreements, is amended to add an additional subdivision to read as follows:

34 (e) Diversion agreements shall be limited to providing for:

35 (1) Nonjudicial probation under the supervision of the intake  
36 officer or probation officer for a period during which the juvenile may be

1 required to comply with specified conditions concerning his or her conduct  
2 and activities;

3 (2) Participation in a court-approved program of education,  
4 counseling, or treatment;

5 (3) Participation in a court-approved teen court; and

6 (4) Participation in a juvenile drug court program; and

7 (5) Enrollment in the Regional Educational Career Alternative  
8 School.

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/s/Crumby

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APPROVED: 04/05/2011

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**SENATE BILL 339 of 2011**

*Sponsor: Senator Jack Crumbly*

***For An Act To Be Entitled***

***AN ACT TO ESTABLISH THE REGIONAL EDUCATIONAL CAREER  
ALTERNATIVE SCHOOL SYSTEM FOR ADJUDICATED YOUTH; AND  
FOR OTHER PURPOSES.***

***Subtitle***

***THE PURPOSE OF THE REGIONAL HIGH SCHOOL IS TO IDENTIFY  
AND EDUCATE A TARGETED POPULATION OF ADJUDICATED  
STUDENTS BETWEEN THE 9TH AND 12TH GRADES.***

## Overview

*The purpose of the Regional High School is to identify and educate a targeted population of adjudicated students between grades 9-12.*

*These students will be schooled through graduation or attainment of a GED in preparation for gainful employment or for completion of certification in their area of study. Using the "Career Academy" model for instruction, students will be exposed to an intense career and technical skills development program, which will ultimately develop the student's marketable skills.*

*After following and meeting all institutional exit requirements (22 - credit requirement or GED), the student will then be able to enter a vocational technical school, community college or enter directly into the job market. By providing various interventions, along with an intense program of study, student failure will be greatly reduced. Additionally, students will be given a greater chance to become productive citizens.*

The Regional High School will service targeted students from grades 9-12 (ages 14-19). It will provide intense individual instruction in both remedial and advanced academic skills. The Regional High School has the potential to counteract three of the most prominent problems affecting the education of adjudicated students in the State of Arkansas, which are as follows:

1. Poor educational attainment of low-income students
2. High dropout rate and low educational motivation of students living in poverty
3. The high number of adjudicated juveniles in the State of Arkansas

Many students in the State of Arkansas come from environments that make it very difficult for them to succeed in a regular school setting. The extreme poverty of the area provides little opportunity for students to find employment. As a result, many of these students are involved in illegal activities, including gangs and selling drugs in order to obtain money and status among their peers. Without an intervention program, such as the Regional High School, these students will likely continue their criminal activities, which will lead to incarceration by the Department of Youth Services or by the Arkansas Department of Correction. The total annual State of Arkansas costs for adjudicated youth are as follows:

- Direct Services \$26,120,390.55
- Indirect Education Cost \$606,091.32
- Total Cost for Services is \$26,726,481.87
- Total Cost Per Adjudicated Youth
  - Residential Placement \$103,925.72
  - Education for Residential Placement \$2,115.48
  - Total Cost for Residential Placement \$106,041.20

Functions and Responsibilities Eastern Arkansas Education Consortium  
(hereafter referred to as EAEC)

Development and implementation of a Regional High School for adjudicated juveniles serving counties of Lee, Monroe, Phillips and St. Francis (see attached ACT 1202)

- The regional high school will services students that are not currently being served or underserved by the school districts in the EAEC. This group of students would include but limited to adjudicated juveniles, dropouts, and other school age students who are referred to the regional high school by the juvenile judges.
- The regional high school **WILL NOT** recruit students who are currently enrolled at any of the school district of the EAEC unless referred to by the juvenile judges or a special request is made by the school district to the juvenile judges for the student(s) to be considered for enrollment at the regional high school.
- The school districts of the EAEC **ARE NOT** financially obligated for the expenses associated with the regional high school.
- The EAEC by expressing support for the regional high school for adjudicated juveniles is by no means endorsing any other open enrollment charter school(s) either now or in the future.

\*\*The school districts of the EAEC will serve in an advisory capacity and will meet semi-annually with the juvenile judges to assess the effectiveness of the regional high school and how to make it more efficient. By forming this consortium and with participation from all schools in the four counties will greatly strengthen and enhance the chances of EAEC becoming the regional high school that will be funded by the agencies listed in ACT 1202.

## **OPEN-ENROLLMENT PUBLIC CHARTER SCHOOL APPLICATION STATEMENT OF ASSURANCES**

The signature of the President of the 501 (c) (3) Board of Directors of the public charter school certifies that the following statements are addressed through policies adopted by the public charter school and, if approved, the governing body, administration, and staff of the open-enrollment charter shall abide by them:

1. The information submitted in this application is true to the best of my knowledge and belief and this application has been sent to the superintendent of all the districts from which we intend to draw students.
2. The proposed open-enrollment public charter school shall be open to all students, on a space available basis, and shall not discriminate in its admission policy on the basis of gender, national origin, race, ethnicity, religion, disability, or academic or athletic eligibility, except as follows: the open-enrollment public charter school may adopt admissions policies that are consistent with federal law, regulations, or guidelines applicable to charter schools. The charter may provide for the exclusion of a student who has been expelled from another public school district.
3. In accordance with federal and state laws the proposed open-enrollment public charter school hiring and retention policies of administrators, teachers, and other employees shall not discriminate on the basis of race, color, national origin, creed, sex, ethnicity, sexual orientation, mental or physical disability, age, ancestry, or special need.
4. The proposed open-enrollment public charter school shall operate in accordance with federal laws and rules governing public schools; applicable provisions of the Arkansas Constitution; and state statutes or regulations governing public school not waived by the approved charter.
5. An open-enrollment public charter school shall not use the moneys that it receives from the state for any sectarian program or activity or as collateral for debt. However, open-enrollment public charter schools may enter into lease-purchase agreements for school buildings built by private entities with facilities bonds exempt from federal taxes under 26 USCS 142(a) as allowed by Arkansas Code Annotated § 6-20-402. No indebtedness of an open-enrollment public charter school shall ever become a debt of the state of Arkansas.
6. The proposed open-enrollment public charter school shall not impose taxes or charge students tuition or fees that would not be allowable charges in the public school districts.
7. The proposed open-enrollment public charter school shall not be religious in its operations or programmatic offerings.

8. The proposed open-enrollment public charter school shall ensure that any of its employees who qualify for membership in the Arkansas Teacher Retirement System or the State and Public School Employee Insurance Program shall be covered under those systems to the same extent a qualified employee of a school district is covered.
9. The employees and volunteers of the open-enrollment public charter school are held immune from liability to the same extent as other public school district employees and volunteers under applicable state laws.
10. The open-enrollment public charter school shall be reviewed for its potential impact on the efforts of the public school districts within the proximity of the open-enrollment public charter school to comply with court orders and statutory obligations to create and maintain a unitary system of desegregated public schools.
11. The proposed open-enrollment public charter school shall comply with all health and safety laws, rules and regulations of the federal, state, county, region, or community that may apply to the facilities and school property.
12. The proposed open-enrollment public charter school shall not use any funds it receives from the state for any sectarian program or activity or as collateral for debt.
13. The charter applicant should know that certain provisions of state law shall not be waived. The proposed open-enrollment public charter school is subject to any prohibition, restriction, or requirement imposed by Title 6 of the Arkansas Code Annotated and any rule and regulation approved by the State Board of Education under this title relating to:
  - (a) Monitoring compliance with Arkansas Code Annotated § 6-23-101 et seq. as determined by the Commissioner of the Department of Education;
  - (b) Conducting criminal background checks for employees;
  - (c) High school graduation requirements as established by the State Board of Education;
  - (d) Special education programs as provided by this title;
  - (e) Public school accountability under this title; and
  - (f) Health and safety codes as established by the State Board of Education and local governmental entities.
14. The facilities of the proposed public charter school shall comply with all requirements for accessibility for individuals with disabilities in accordance with the ADA and IDEA and all other state and federal laws.
15. Should the open-enrollment public charter school voluntarily or involuntarily close, the applicant should know that any fees associated with the closing of the school

including but not limited to removal of furniture, equipment, general expenses, etc, are the sole responsibility of the sponsoring entity. No indebtedness of any kind incurred or created by the open-enrollment public charter school shall constitute an indebtedness of the state or its political subdivisions, and no indebtedness of the open-enrollment public charter school shall involve or be secured by the faith, credit, or taxing power of the state or its political subdivisions. Upon dissolution of the Open Enrollment Public Charter School or upon nonrenewal or revocation of the charter, all net assets of the Open Enrollment Public Charter School, including any interest in real property, purchased with public funds shall be deemed the property of the state, unless otherwise specified in the charter of the Open Enrollment Public Charter School. If the Open Enrollment Public Charter School used state funds to purchase or finance personal property, real property or fixtures for use by the Open Enrollment Public Charter School, the State Board of Education may require that the property be sold. The state has a perfected priority security interest in the net proceeds from the sale or liquidation of the property to the extent of the public funds used in the purchase.

Cecil Twillie  
Signature of President of the 501 (c) (3) Board  
of the Proposed Charter

Date: 8/31/11

Cecil Twillie  
Print or type name

## LEASE AGREEMENT

This Lease Agreement ("Lease") is made and effective 29<sup>th</sup> day of March, 2011, by and between Lee County School District ("Landlord") and Strive Institute of Technology ("Tenant").

Landlord is the owner of the land and improvements located thereon and commonly known the Anna Strong elementary School in Marianna, Arkansas hereinafter referred to as the "Building" or the "Leased Premises."

Landlord makes available for lease a portion of the Anna Strong Elementary School Building designated as the "Leased Premises". Said Leased Premises being more particularly described on Attachment A that is incorporated into this lease by agreement.

Landlord desires to lease the Leased Premises to Tenant, and Tenant desires to lease the Leased Premises from Landlord for the term, at the rental and upon the covenants, conditions and provisions herein set forth.

THEREFORE, in consideration of the mutual promises herein, contained and other good and valuable consideration, it is agreed:

### 1. Term.

A. Landlord hereby leases the Leased Premises to Tenant for use as the Strive Institute of Technology as a Division of Youth Services Regional High School System for Adjudicated Youth, a Nonprofit Corporation, and Tenant hereby leases the same from Landlord, for an "Initial Term" beginning February 1, 2011 and ending December 31, 2026. Landlord shall use its best efforts to give Tenant possession as nearly as possible at the beginning of the Lease term. If Landlord is unable to timely provide the Leased Premises, rent shall abate for the period of delay. Tenant shall make no other claim against Landlord for any such delay.

B. If Tenant is in not in breach of this lease, Tenant may renew the Lease for five extended term of 15 Years. Tenant shall exercise such renewal option, if at all; by giving written notice to Landlord not less than ninety (90) days prior to the expiration of the Initial Term. The renewal term shall be at the rental set forth below and otherwise upon the same covenants, conditions and provisions as provided in this Lease.

### 2. Rental.

A. Tenant shall pay to Landlord during the Initial Term rental of [\$1] per year, payable in yearly installments. Each installment payment shall be due in advance on the first day of each calendar year during the lease term to Landlord at [Landlord's Designated Payment Address] or at such other place designated by written notice from Landlord or Tenant. The rental payment amount for any partial calendar months included in the lease term shall be prorated on a daily basis.

B. The rental for any renewal lease term, if created as permitted under this Lease, shall be [\$1] per year payable in installments of [\$1] per year.

### 3. Use

Tenant shall use the Leased Premises for the purpose of establishing a division of youth services regional high school system for adjudicated youth that will prevent youth from entering juvenile justice system. Notwithstanding the forgoing, Tenant shall not use the Leased Premises for the purposes of storing, manufacturing or selling any explosives, flammables or other inherently dangerous substance, chemical, thing or device.

### 4. Sublease and Assignment.

Tenant shall have the right, with Landlord's Board's consent, to assign this Lease to a corporation with which Tenant may merge or consolidate, to any subsidiary of Tenant, to any corporation under common control with Tenant, or to a purchaser of substantially all of Tenant's assets. The use of property shall essentially remain the same as tenant i.e. for public benefit. Except as set forth above, Tenant shall not sublease all or any part of the Leased Premises, or assign this Lease in whole or in part without the Landlord's Board's consent, however, such consent shall not to be unreasonably withheld or delayed. Boy's and Girl's Club shall also be allowed to use premises as allowed under this agreement by tenant.

### 5. Repairs.

During the Lease term, Tenant shall make, at Tenant's expense, all necessary repairs to the Leased Premises. Repairs shall include, but not necessarily be limited to such items as routine repairs of floors, walls, ceilings, plumbing, electrical, roof, heating and air-conditioning and other parts of the Leased Premises damaged or worn through normal occupancy.

### 6. Alterations and Improvements.

Tenant, at Tenant's expense, shall have the right following Landlord's consent to remodel, redecorate, and make additions, improvements and replacements of and to all or any part of the Leased Premises from time to time as Tenant may deem desirable, provided the same are made in a workmanlike manner and utilizing good quality materials. Tenant shall have the right to place and install personal property, trade fixtures, equipment and other temporary installations in and upon the Leased Premises, and fasten the same to the premises. All personal property, equipment, machinery, trade fixtures and temporary installations, whether acquired by Tenant at the commencement of the Lease term or placed or installed on the Leased Premises by Tenant thereafter, shall remain Tenant's property free and clear of any claim by Landlord. Tenant shall have the right to remove the same at any time during the term of this Lease provided that all damage to the Leased Premises caused by such removal shall be repaired by Tenant at Tenant's expense.

**7. Property Taxes.**

Landlord is tax exempt for property taxes, and all personal property taxes with respect to Landlord's personal property, if any, on the Leased Premises. Tenant shall be responsible for paying all personal property taxes with respect to Tenant's personal property at the Leased Premises.

**8. Insurance.**

A. Landlord shall maintain fire and extended coverage insurance on the Building and the Leased Premises in such amounts as Landlord shall deem appropriate to cover its interest and Strive Institute of Technology will reimburse Landlord for the cost of that insurance.

B. If the Tenant seeks to insure its content in the building, the Tenant shall be responsible for procuring, at its expense, fire and extended coverage insurance on all of its personal property, including removable trade fixtures, located in the Leased Premises.

C. Tenant shall maintain, at its expense, a policy or policies of *comprehensive general liability* insurance with respect to its activities in the Building with an insurance company, approved by Landlord, with minimum protection of not less than \$1,000,000 combined single limit coverage of bodily injury, property damage or combination thereof. Landlord shall be listed as an additional insured on Tenant's policy or policies of comprehensive general liability insurance, and Tenant shall provide Landlord with current Certificates of Insurance evidencing Tenant's compliance with this Paragraph. Tenant shall obtain the agreement of Tenant's insurers to notify Landlord that a policy is due to expire at least (10) days prior to such expiration. Landlord shall not be required to maintain insurance against thefts within the Leased Premises or the Building.

**9. Utilities.**

Tenant shall pay all charges for water, sewer, gas, electricity, telephone and other services and utilities used by Tenant on the Leased Premises *during the term of this Lease* unless otherwise expressly agreed in writing by Landlord. In the event that any utility or service provided to the Leased Premises is not separately metered, Landlord shall pay the amount due and separately invoice Tenant for Tenant's pro rata share of the charges. Tenant shall pay such amounts within fifteen (15) days of invoice. Tenant acknowledges that the Leased Premises are designed to provide standard office use electrical facilities and standard office lighting. Tenant shall not use any equipment or devices that utilizes excessive electrical energy or which may, in Landlord's reasonable opinion, overload the wiring or interfere with electrical services to other tenants.

**10. Signs.**

Following Landlord's consent, Tenant shall have the right to place on the Leased Premises, at locations selected by Tenant, any signs which are permitted by applicable zoning ordinances and private restrictions. Landlord may refuse consent to any proposed signage that is in Landlord's opinion too large, deceptive, unattractive or otherwise inconsistent with or inappropriate to the

Leased Premises or use of any other tenant. Landlord shall assist and cooperate with Tenant in obtaining any necessary permission from governmental authorities or adjoining owners and occupants for Tenant to place or construct the foregoing signs. Tenant shall repair all damage to the Leased Premises resulting from the removal of signs installed by Tenant.

#### **11. Entry.**

Landlord shall have the right to enter upon the Leased Premises at reasonable hours to inspect the same, provided Landlord shall not thereby unreasonably interfere with Tenant's business on the Leased Premises.

#### **12. Parking.**

During the term of this Lease, Tenant shall have the non-exclusive use in common with Landlord, other tenants of the Building, their guests and invitees, of the non-reserved common automobile parking areas, driveways, and footways, subject to rules and regulations for the use thereof as prescribed from time to time by Landlord.

#### **13. Building Rules.**

Tenant will comply with the rules of the Building adopted and altered by Landlord from time to time and will cause all of its agents, employees, invitees and visitors to do so; all changes to such rules will be sent by Landlord to Tenant in writing.

#### **14. Damage and Destruction.**

**A. Landlord's Right To Terminate Lease.** This building is in excess of the space needed by the Landlord for school purposes, therefore, if the Leased Premises or any part thereof or any appurtenance thereto is so damaged by fire, casualty or structural defects that same can not be repaired using only the insurance proceeds on the building or if Landlord's board, at the time of the loss, deems it unwise to repair or replace the building, the Landlord shall have the right to terminate this lease otherwise, if the Leased Premises shall be repaired using the policy proceeds.

**B. Tenants Right To Terminate Lease.** In the event of substantial damage to the building so that the same cannot be used for Tenant's purposes, then Tenant shall also have the right within ninety (90) days following damage to elect by notice to Landlord to also terminate this Lease as of the date of such damage.

**C. Minor Damage.** If the Leased Premises should sustain minor damage, and if such damage does not render the Leased Premises unusable for Tenant's purposes, Landlord shall promptly repair such damage, with the insurance proceeds payable from the policy covering the Leased premises, but shall not, in any event, be required to use its general funds to repair the building.

**D. Repairs.** In making the repairs called for in this paragraph, Landlord shall not be liable for any delays resulting from strikes, governmental restrictions, inability to obtain necessary materials or labor or other matters which are beyond the reasonable control of Landlord. Tenant

shall be relieved from paying rent and other charges during any portion of the Lease term that the Leased Premises are inoperable or unfit for occupancy, or use, in whole or in part, for Tenant's purposes. The provisions of this paragraph extend not only to the matters aforesaid, but also to any occurrence which is beyond Tenant's reasonable control and which renders the Leased Premises, or any appurtenance thereto, inoperable or unfit for occupancy or use, in whole or in part, for Tenant's purposes. Landlord shall have the option to cancel lease if cost of repairs exceeds insurance reimbursement or resources of the Strive Institute of Technology.

#### **15. Default.**

If default shall at any time be made by Tenant in the payment of rent when due to Landlord as herein provided, and if said default shall continue for fifteen (15) days after written notice thereof shall have been given to Tenant by Landlord, or if default shall be made in any of the other covenants or conditions to be kept, observed and performed by Tenant, and such default shall continue for thirty (30) days after notice thereof in writing to Tenant by Landlord without correction thereof then having been commenced and thereafter diligently prosecuted, Landlord may declare the term of this Lease ended and terminated by giving Tenant written notice of such intention, and if possession of the Leased Premises is not surrendered, Landlord may reenter said premises. Landlord shall have, in addition to the remedy above provided, any other right or remedy available to Landlord on account of any Tenant default, either in law or equity. Landlord shall use reasonable efforts to mitigate its damages.

#### **16. Quiet Possession.**

Landlord covenants and warrants that upon performance by Tenant of its obligations hereunder, Landlord will keep and maintain Tenant in exclusive, quiet, peaceable and undisturbed and uninterrupted possession of the Leased Premises during the term of this Lease.

#### **17. Condemnation.**

If any legally, constituted authority condemns the Building or such part thereof which shall make the Leased Premises unsuitable for leasing, this Lease shall cease when the public authority takes possession, and Landlord and Tenant shall account for rental as of that date. Such termination shall be without prejudice to the rights of either party to recover compensation from the condemning authority for any loss or damage caused by the condemnation. Neither party shall have any rights in or to any award made to the other by the condemning authority.

**18. Termination.** Landlord shall have the right, upon giving six (6) months written notice to Tenant, to terminate this lease, if in the opinion of the Board of Education, Landlord needs the Leased Premises or land upon which the building is located to expand of the adjacent school facility or for other school purposes.

#### **19. Security Deposit.**

There will be no Security Deposit paid by tenant.

**20. Notice.**

Any notice required or permitted under this Lease shall be deemed sufficiently given or served if sent by United States certified mail, return receipt requested, addressed as follows:

If to Landlord to:

Saul Lusk  
Superintendent Office  
Lee County School District  
188 West Chestnut  
Marianna, AR 72360

If to Tenant to:

Strive Institute of Technology  
1823 SFC 414  
Widener, AR 72394

Landlord and Tenant shall each have the right from time to time to change the place notice is to be given under this paragraph by written notice thereof to the other party.

**21. Waiver.**

No waiver of any default of Landlord or Tenant hereunder shall be implied from any omission to take any action on account of such default if such default persists or is repeated, and no express waiver shall affect any default other than the default specified in the express waiver and that only for the time and to the extent therein stated. One or more waivers by Landlord or Tenant shall not be construed as a waiver of a subsequent breach of the same covenant, term or condition.

**22. Headings.**

The headings used in this Lease are for convenience of the parties only and shall not be considered in interpreting the meaning of any provision of this Lease.

**23. Successors.**

The provisions of this Lease shall extend to and be binding upon Landlord and Tenant and their respective legal representatives, successors and assigns.

**24. Consent.**

Landlord shall not unreasonably withhold or delay its consent with respect to any matter for which Landlord's consent is required or desirable under this Lease.

**25. Compliance with Law.**

Tenant shall comply with all laws, orders, ordinances and other public requirements now or hereafter pertaining to Tenant's use of the Leased Premises. Landlord shall comply with all laws, orders, ordinances and other public requirements now or hereafter affecting the Leased Premises.

**26. Final Agreement.**

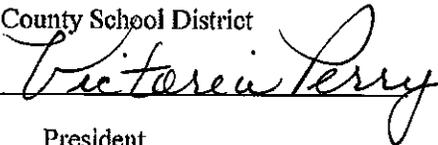
This Agreement terminates and supersedes all prior understandings or agreements on the subject matter hereof. This Agreement may be modified only by a further writing that is duly executed by both parties.

IN WITNESS WHEREOF, the parties have executed this Lease as of the day and year first above written.

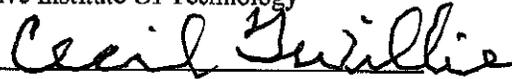
Lee County School District

Strive Institute Of Technology

By



By



President

Attest:

  
Secretary

Strive Institute of Technology  
Open Enrollment Charter School Public Meeting

Marianna, AR

Wednesday, August 24, 2011, - 6:00 p.m.

SIGN-IN SHEET

k 9 2

NAME	ADDRESS	TELEPHONE#	EMAIL
1. Malcolm B. Priddy	328 Naylor Ave Marianna	870-295-4199	mlbpriddy@uac.edu
2. Delder L. Wade	P.O. Box 2293, FC	870-633-7868	0449@arkansas.net
3. Milton Hall	250 Pearl, Marianna, AR	295-9527	hallmilton@stgphd.net
4. Brenda York	20 N. Carolina	298-2106	
5. Betty Williams	416 Free Road, Marianna	295-6163	
6. Frank Williams	4	11	
7. Lafayette Smith	629 Hicks Marianna	821-0855	lsmith1960@GlobeNet
8. Gayle Beamer	273 Ardmore Rd	295-4246	
9. Tom Wetherford	391 Atkins St. Marianna	295-5164	
10. Ernie Smith			
11. Frederick Freeman			
12. Joseph Marshall	P.O. Box 1071, Marianna, AR	295 3208	
13. Glenford Jones	Box 383, Marianna	295-6933	
14. Mark Jones	P.O. Box 61, Marianna 72360	295-5256	
15. Mrs. Christa B. King	P.O. Box 152, Marianna	295-6933	

Strive Institute of Technology  
 Open Enrollment Charter School Public Meeting

Marianna, AR

Wednesday, August 24, 2011, - 6:00 p.m.

SIGN-IN SHEET

292

	NAME	ADDRESS	TELEPHONE#	EMAIL
1.	Miguel Glembeuf	13524 Hwy 79 W Marianna AR	870-768-5369	Vic.flybyvengers@aol.com
2.	David Fursk	20 N. Consling	870-298-2106	<del>ds.sauhus</del> @sbjghba.net
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**PUBLIC MEETING ON STRIVE SCHOOL**

**AUGUST 24, 2011**

**6:00 P.M.**

- |                             |           |
|-----------------------------|-----------|
| 1. <i>Saul Lusk</i>         | 41. _____ |
| 2. <i>Glenn Hunter</i>      | 42. _____ |
| 3. <i>Shane Thompson</i>    | 43. _____ |
| 4. <i>Elizabeth Johnson</i> | 44. _____ |
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| 6. _____                    | 46. _____ |
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| 38. _____                   | 78. _____ |
| 39. _____                   | 79. _____ |
| 40. _____                   | 80. _____ |

# WEDNESDAY COURIER-INDEX MARIANNA, ARKANSAS

August 17, 2011

Vol 140 No. 3

Lee County's Newspaper Since 1872

## STRIVE

Continued from Page 1

The 88th General Assembly legislators passed a bill sponsored by Crumby establishing regional high schools for students in the juvenile justice system. That bill allowed for the creation of the STRIVE campus, which is the pilot program for the state. When Crumby first began discussing the school for juvenile offenders last year, he was hopeful that the campus would open in time for the current school year.

## Public meeting on Aug. 24 to focus on STRIVE academy

A public meeting will be held on Wednesday, Aug. 24, at the Lee County School District Central Office centering on the proposed Special Training in Remedial Instruction and Vocational Education Institute of Technology.

State Sen. Jack Crumby said the meeting will allow the public the opportunity to submit comments on the school for adjudicated juveniles which is scheduled to open next year. The proposed school "We're in the process of completing our charter school application, and one of the facets of that is getting public comments on the proposal. The meeting next Wednesday will give anyone from the area an opportunity to submit their thoughts on the project for the record and allow us to move forward with the application process," said Crumby.

The meeting will begin at 6 p.m. The STRIVE program is a non-residential campus for at least 100 adjudicated teens, ages 14 to 19, in the ninth through 12th grades who have been convicted of non-violent crimes. The vocational portion of STRIVE will teach students marketable skills in one of seven different areas which also include medical professions, computer cosmetology and culinary arts/restaurants.

Earlier this year, during See STRIVE on Page 3

Email: [cnews@sbcglobal.net](mailto:cnews@sbcglobal.net)

# COMMUNITY CALENDAR

**VOLUNTEERS SOUGHT:** The Family Center/Anna's Place Battered Women's Shelter, a non-profit organization, is looking for volunteers on the weekends. Those who are interested should contact Luella Davis, 870-338-8447.

**YOUTH DAY:** Madison Light M.B. Church will host its annual youth day program on Sunday, Aug. 21, at 3 p.m. The guest speaker will be Pastor Lewis Ford of the Salem M.B. Church.

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**CHURCH FUNDRAISER:** Summerfield M.B. Church will sell plate meals Saturday, Aug. 20, beginning at 11 a.m. There will be a choice of a fish plate with: cole slaw, spaghetti, dessert, bread and a drink or a turkey leg plate with baked beans, spaghetti or cole slaw, dessert, bread and a drink. For more information or to place an order call 633-8760.

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**FAIR BOOTH SPACE:** Commercial booths at St. Francis County Fair are available. To rent a booth or for more information, call Janet Findley at 633-5270 or 633-6875.

**MT. MORIAH:** The Mt. Moriah Church will host its homecoming service on Sunday, Aug. 21, at 2:30 p.m. Dinner will be served and Rev. Desi Sims of the St. Mark Church of Aubrey will be the special guest.

**LIFE'S STRESSES:** Forrest City Medical Center's Healthy Woman Program will host an After Hours program called "All I Can Do is All I Can Do: Balancing Life's Stresses" on Tuesday, Aug. 23, at 5:15 p.m. The program will be for mothers of toddlers to teenagers and will be held in the hospital in-service education classroom.

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# COMMUNITY CALENDAR

**SOCIAL GATHERING:** The Forrest City High School Class of '73 will hold a social gathering Friday, Sept. 2, beginning at 7:30 p.m. in the Ferguson Room at the Forrest City Civic Center. For more information call 633-9044 during the day or 633-8347 or 630-1866 after 6 p.m.

**OAK HILL REVIVAL:** Oak Hill Church of God will hold a revival Sunday Aug. 28, through Wednesday, Aug. 31, with Rev. Gary Taylor from Euless, Texas. Services start on Sunday morning at 10 a.m. and Sunday evening services will begin at 6 p.m. Monday through Wednesday services begin at 7 p.m.

**YOUTH REVIVAL:** Poplar Grove M.B. Church will hold a youth revival through Friday, Aug. 26. Services will begin at 7 p.m. and Rev. Darnell Hill of Spirit, Truth and Holiness Church of Helena-West Helena is the guest evangelist.

**27TH ANNIVERSARY:** Grant and the New Gospel Voices will celebrate its 27th Anniversary Sunday, Aug. 28. The program will be held at the Forrest City Civic Center and will begin at 6 p.m.

**YOUTH RALLY:** Beth Salem Baptist Church will hold its annual youth day program on Sunday, Aug. 28, at 3 p.m. The guest speaker will be the Rev. Ray Peals of Shame the Devil Ministries in Forrest City.

**BUILDING FUND:** The Mt. Sinai M.B. Church in Caldwell will hold a building fund service on Sunday, Aug. 28, at 3 p.m. Minister Mark Barnett of the Cedar Grove Church in Round Pond will be the guest speaker.

**SPAGHETTI SUPPER:** Graham Memorial Presbyterian Church will hold a spaghetti supper to benefit Solar Under the Sun, an organization that provides clean water to countries that have none, on Saturday, Sept. 10, from 5 to 7 p.m. Takeouts will be available. For more information, call the church at 633-4424.

**COTTON PICKIN':** Caldwell's annual Cotton Pickin' Festival is scheduled for Sept. 23-25. It's time to register for arts and crafts, the King and Queen contest (ages 3-120 and the Cotton Pickin' Contest. For more information, call 633-1513, 261-2381 or 494-5132.

**25-YEAR REUNION:** Plans are underway for a 25-year reunion of the Forrest City High School class of 1967. Anyone interested is asked to contact Chris Chatters at 870-270-3730.

**FISH FRY:** There will be a benefit fish fry for W.L. and Nan Prentice at Twin Assembly of God Church in Palestine, on Saturday, Aug. 27, from noon to 7 p.m. They have had large medical bills and other expenses. For more information, call 270-9019. Sponsors are Jimmy Sanders and Oral Edwards.

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# COMMUNITY CALENDAR

**MISSION PROGRAM:** Shady Grove M.B. Church, located seven-and-a-half miles southeast of Forrest City, will hold its annual mission program Sunday, Aug. 28, at 2:30 p.m. The guest speaker is Elder Verlee Lucas of Pine Tree Church of God in Christ in Colt.

**LANDMARK REVIVAL:** Landmark Baptist Church will hold a revival Sunday, Aug. 28 through Wednesday, Aug. 31. Sunday evening services will begin at 5 p.m. and Monday through Wednesday services will begin at 7 p.m. Former Landmark pastor Bro. Joel Meredith is the guest evangelist and special music will be provided each night.

**CHARITY RODEO:** The Crowley's Ridge Saddle Club will hold its 2011 Charity Rodeo Friday Sept. 16, and Saturday, Sept. 17. Gates will open at 7:30 p.m. Thursday, Sept. 15, the CRSC will hold the Miracle Rodeo with gates opening at 7 p.m.

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**SENIOR CIRCLE:** A Senior Circle Lunch 'n Learn event, Don't Let This Fall Be Your Last, will be held on Tuesday, Aug. 23, at 8:30 a.m. at the In-Service Classroom at Forrest City Medical Center. The discussion will cover better mobility and safety in your home and will be presented by Errin McRae, UAMS-Delta AHEC. This program is free, and refreshments will be served. To register, call Tony Astin at 261-0446.

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**ANNUAL CHOIR DAY:** The Freedomia M.B. Church will host its annual choir day, entitled "Encore," on Sunday, Aug. 28, at 2:30 p.m. There will be several guest choirs perform.

**BEAN DAY:** Forrest Chapter #531, Order of the Eastern Star will hold its annual Bean Day, Thursday, Sept. 8, from 11 a.m. to 2 p.m. at the Masonic Lodge on North Division. The meals include white or brown beans, slaw, greens, cornbread, dessert and drinks. Tickets can be purchased from OES members or at the door on the day of the event. For more information or to schedule delivery call 630-1216.

**SECOND CHANCE:** The PLUM Foundation, in conjunction with Nineveh Ministries Church of God in Christ, is sponsoring the "Giving Children of the Delta a Second Chance" learning program for children in St. Francis and Crittenden counties. The program includes a detailed curriculum which provides mentorship in science, English, mathematics, reading, literacy and grammar for each participant. To enroll children or for more information contact 870-514-7686 or go to [www.plum4us.org](http://www.plum4us.org).

**FINALIZING PLANS:** The Forrest City High School Class of 1981 reunion planning committee is finalizing plans for its 30th class reunion. The reunion will be held Sept. 2, through 4. For more information, contact Carloyn Farr at 633-4655 or Yvette Brown at 633-7674.

## Community Calendar

TIMES-HERALD - Forrest City, Ark.

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**USHER DAY:** New Light M. B. Church will hold its annual usher day program, Sunday, Aug. 21, at 2:30 pm. The special guest is Rev. Julius Kendall and the Shady Grove Church Family.

**FAIR BOOTH SPACE:** Commercial booths at St. Francis County Fair are available. To rent a booth or for more information, call Janet Findley at 633-5270 or 633-6875.

**MT. MORIAH:** The Mt. Moriah Church will host its homecoming service on Sunday, Aug. 21, at 2:30 p.m. Dinner will be served and Rev. Desi Sims of the St. Mark Church of Aubrey will be the special guest.

**LIFE'S STRESSES:** Forrest City Medical Center's Healthy Woman Program will host an After Hours program called "All I Can Do Is All I Can Do: Balancing Life's Stresses" on Tuesday, Aug. 23, at 5:15 p.m. The program will be for mothers of toddlers to teenagers and will be held in the hospital in-service education classroom. Registration is limited and advanced registration is required by Thursday, Aug. 18. To register or for more information, contact Janet Benson, FCMC Healthy Woman Advisor.

**CHURCH ANNIVERSARY:** United Christian Baptist Church, located at 203 West Franklin, will hold its 27th church anniversary on Sunday, Aug. 21, at 3 p.m. Rev. Ronald Williams and the members of the Mt. Olive Cathedral of Memphis will be the special guests.

**N.T.L.M.E. ANNIVERSARY:** The N.T.L.M.E. Spiritual Church will host its church anniversary on Sunday, Aug. 21, at 5 p.m. in the Forrest City Civic Center. The guest speaker will be Elder John Moore of Memphis.

**MINI-RELAY EVENT:** The St. Francis County Relay for Life team will host its first Bark for Life mini-relay event on Saturday, Aug. 20, at the Forrest City Sports Complex. Registration begins 8:30 a.m., with the walk beginning at 9 a.m. There are also contests and activities scheduled until the event ends at 11 a.m. Proceeds will benefit the American Cancer Society. For more information, contact Ashley Jones at 270-7931 or e-mail ashley.jones@cancer.org.

# COMMUNITY CALENDAR

**STRIVE MEETING:** A public meeting will be held Wednesday, Aug. 24, at 6 p.m. at the Lee County School District Central Office on the STRIVE Institute of Technology. The meeting will allow residents the opportunity to issue public comments on the proposed school.

**FISH FRY:** There will be a benefit fish fry for W.L. and Nan Prentice at Twin Assembly of God Church in Palestine, on Saturday, Aug. 27, from noon to 7 p.m. They have had large medical bills and other expenses. For more information, call 270-9019. Sponsors are Jimmy Sanders and Oral Edwards.

**APPRECIATION SERVICE:** An appreciation service honoring Evangelist Ernestine Weaver will be held Sunday, Aug. 21, at 2:20 p.m., in the Williams Temple Church of God in Christ in Palestine.

**CHOIR DAY:** Antioch M.B. Church of Palestine will hold its annual choir day on Sunday, Aug. 21, at 2:30 p.m. The guest speaker will be Rev. Marlin Brown of Riverside M.B. Church. There will be special music by the Riverside Choir.

**129TH ANNIVERSARY:** Kynette United Methodist Church, located at the corner of Gorman and Ash streets, will host its 129th church anniversary on Sunday, Aug. 21, at 3 p.m. The theme is, "Upon This Rock I will Build My Church." The guest speaker will be Rev. Herschel Richardson of the Christ Way United Methodist Church in Jonesboro.

**BENEFIT PROGRAM:** The Arkansas First Jurisdiction of the Churches of God in Christ will host a benefit program for the Willis Temple Church of God in Christ in Madison at the St. James Temple Church of God in Christ in Marianna. The benefit will be held Sunday, Sept. 4, at 3:30 p.m. The guest speaker will be Bishop Jewel R. Withers Jr., Jurisdictional Bishop.

**ABE/GED CLASSES:** Crowley's Ridge Technical Institute is holding an ABE/GED class at Hughes High School on Mondays and Tuesdays from 4 to 7 p.m. beginning on Tuesday,

Sept. 6. There is no charge for these class, however those enrolling must be at least 18 years old. For more information, contact CRTI at 800-842-2317 or 633-5411.

**CHURCH FUNDRAISER:** Summerfield M.B. Church will sell plate meals Saturday, Aug. 20, beginning at 11 a.m. There will be a choice of a fish plate with cole slaw, spaghetti, dessert, bread and a drink or a turkey leg plate with baked beans, spaghetti or cole slaw, dessert, bread and a drink. For more information or to place an order call 633-8760.

**USHER DAY:** New Light M.B. Church will hold its annual usher day program, Sunday, Aug. 21, at 2:30 pm. The special guest is Rev. Julius Kendall and the Shady Grove Church Family.

**MEN'S DAY:** New Rising Sun Missionary Baptist Church will observe its annual men's day on Sunday, Aug. 28, at 3:30 p.m. The special guests will be Rev. James E. Mackey and Rock of Ages Missionary Baptist Church of Maumelle.

**CANCER EXPO:** The East Arkansas Enterprise Community Inc., will hold its ninth annual St. Francis County Cancer Awareness Expo on Saturday, Aug. 27, from 9 a.m. to 1 p.m., at the Forrest City Civic center.

**ABE/GED CLASSES:** Crowley's Ridge Technical Institute has begun its fall ABE/GED classes in Forrest City. There is no charge for these classes. For more information, call CRTI at 633-5411.

**CLUB OPENING:** The Boys and Girls Club of St. Francis County is now open for after-school programs. The club will be open from 3 to 7 p.m., Monday through Friday. The club's bus will run its normal routes, with pickup times at schools the same as last year. For more information, call the club at 870-633-1115 or 633-9944, from 9 a.m. to noon.

**FAIR BOOTH SPACE:** Commercial booths at St. Francis County Fair are available. To rent a booth or for more information, call Janet Findley at 633-5270 or 633-6875.

**MT. MORIAH:** The Mt.

Moriah Church will host its homecoming service on Sunday, Aug. 21, at 2:30 p.m. Dinner will be served and Rev. Desl Sims of the St. Mark Church of Aubrey will be the special guest.

**LIFE'S STRESSES:** Forrest City Medical Center's Healthy Woman Program will host an After Hours program called "All I Can Do Is All I Can Do: Balancing Life's Stresses" on Tuesday, Aug. 23, at 5:15 p.m. The program will be for mothers of toddlers to teenagers and will be held in the hospital in-service education classroom. Registration is limited and advanced registration is required by Thursday, Aug. 18. To register or for more information, contact Janet Benson, FCMC Healthy Woman Advisor.

**WOMEN'S DAY:** El Cannon M.B. Church in Palestine will hold its annual women's day program Sunday, Aug. 28, at 3 p.m.

**LOCUST GROVE REVIVAL:** Locust Grove M.B. Church will hold a revival, Wednesday, Aug. 31, through Friday, Sept. 2. Services will begin at 7 p.m. and the guest evangelist is Rev. Lathan Ester of Hampshire M.B. Church in Aubrey.

**ANNUAL CHOIR DAY:** The Freedomia M.B. Church will host its annual choir day, entitled "Encore," on Sunday, Aug. 28, at 2:30 p.m. There will be several guest choirs perform.

**BEAN DAY:** Forrest Chapter #531, Order of the Eastern Star will hold its annual Bean Day, Thursday, Sept. 8, from 11 a.m. to 2 p.m. at the Masonic Lodge on North Division. The meals include white or brown beans, slaw, greens, cornbread, dessert and drinks. Tickets can be purchased from OES members or at the door on the day of the event. For more information or to schedule delivery call 630-1216.

**CHURCH ANNIVERSARY:** United Christian Baptist Church, located at 203 West Franklin, will hold its 27th church anniversary on Sunday, Aug. 21, at 3 p.m. Rev. Ronald Williams and the members of the Mt. Olive Cathedral of Memphis will be the special guests.

# COMMUNITY CALENDAR

**MISSION PROGRAM:** Shady Grove M.B. Church, located seven-and-a-half miles southeast of Forrest City, will hold its annual mission program Sunday, Aug. 28, at 2:30 p.m. The guest speaker is Elder Verlee Lucas of Pine Tree Church of God in Christ in Colt.

**LANDMARK REVIVAL:** Landmark Baptist Church will hold a revival Sunday, Aug. 28 through Wednesday, Aug. 31. Sunday evening services will begin at 5 p.m. and Monday through Wednesday services will begin at 7 p.m. Former Landmark pastor Bro. Joel Meredith is the guest evangelist and special music will be provided each night.

**CHARITY RODEO:** The Crowley's Ridge Saddle Club will hold its 2011 Charity Rodeo Friday Sept. 16, and Saturday, Sept. 17. Gates will open at 7:30 p.m. Thursday, Sept. 15, the CRSC will hold the Miracle Rodeo with gates opening at 7 p.m.

**SOCIAL GATHERING:** The Forrest City High School Class of '73 will hold a social gathering Friday, Sept. 2, beginning at 7:30 p.m. in the Ferguson Room at the Forrest City Civic Center. For more information call 633-9044 during the day or 633-8347 or 630-1866 after 6 p.m.

**OAK HILL REVIVAL:** Oak Hill Church of God will hold a revival Sunday Aug. 28, through Wednesday, Aug. 31, with Rev. Gary Taylor from Euless, Texas. Services start on Sunday morning at 10 a.m. and Sunday evening services will begin at 6 p.m. Monday through Wednesday services begin at 7 p.m.

**YOUTH REVIVAL:** Poplar Grove M.B. Church will hold a youth revival through Friday, Aug. 26. Services will begin at 7 p.m. and Rev. Darnell Hill of Spirit, Truth and Holiness Church of Helena-West Helena is the guest evangelist.

**27TH ANNIVERSARY:** Grant and the New Gospel Voices will celebrate its 27th Anniversary Sunday, Aug. 28. The program will be held at the Forrest City Civic Center and will begin at 6

p.m.  
**YOUTH RALLY:** Beth Salem Baptist Church will hold its annual youth day program on Sunday, Aug. 28, at 3 p.m. The guest speaker will be the Rev. Ray Peals of Shame the Devil Ministries in Forrest City.

**BUILDING FUND:** The Mt. Sinai M.B. Church in Caldwell will hold a building fund service on Sunday, Aug. 28, at 3 p.m. Minister Mark Barnett of the Cedar Grove Church in Round Pond will be the guest speaker.

**SPAGHETTI SUPPER:** Graham Memorial Presbyterian Church will hold a spaghetti Supper to benefit Solar Under the Sun, an organization that provides clean water to countries that have none, on Saturday, Sept. 10, from 5 to 7 p.m. Takeouts will be available. For more information, call the church at 633-4424.

**COTTON PICKIN':** Caldwell's annual Cotton Pickin' Festival is scheduled for Sept. 23-25. It's time to register for arts and crafts, the King and Queen contest (ages 3-120 and the Cotton Pickin Contest. For more information, call 633-1513, 261-2381 or 494-5132.

**25-YEAR REUNION:** Plans are underway for a 25-year reunion of the Forrest City High School class of 1987. Anyone interested is asked to contact Chris Chatters at 870-270-3730.

**FISH FRY:** There will be a benefit fish fry for W.L. and Nan Prentice at Twin Assembly of God Church in Palestine, on Saturday, Aug. 27, from noon to 7 p.m. They have had large medical bills and other expenses. For more information, call 270-9019. Sponsors are Jimmy Sanders and Oral Edwards.

**BAND BOOSTERS:** The Forrest City Band Boosters will meet at 6 p.m., Monday, Sept. 12, in the high school band hall.

**CAREER EXPO:** The Eastern Arkansas Career/Job Expo will be held Monday, Aug. 29, beginning at 9 a.m., at the Workforce Services building.

**VOLUNTEERS SOUGHT:** The

Family Center/Anna's Place Battered Women's Shelter, a non-profit organization, is looking for volunteers on the weekends. Those who are interested should contact Luella Davis, 870-338-8447.

**CLOSING FOR REPAIRS:** The Boys and Girls Club of St. Francis County will closed Monday, Aug. 22 through Friday, Aug. 26, for repairs. The club will resume normal afterschool hours Monday, Aug. 29, from 3 to 7 p.m., Monday through Friday. For more information, call 633-1115 or 633-9944.

**STRIVE MEETING:** A public meeting will be held Wednesday, Aug. 24, at 6 p.m. at the Lee County School District Central Office on the STRIVE Institute of Technology. The meeting will allow residents the opportunity to issue public comments on the proposed school.

**BENEFIT PROGRAM:** The Arkansas First Jurisdiction of the Churches of God in Christ will host a benefit program for the Willis Temple Church of God in Christ in Madison at the St. James Temple Church of God in Christ in Marianna. The benefit will be held Sunday, Sept. 4, at 3:30 p.m. The guest speaker will be Bishop Jewel R. Withers Jr., Jurisdictional Bishop.

**ABE/GED CLASSES:** Crowley's Ridge Technical Institute is holding an ABE/GED class at Hughes High School on Mondays and Tuesdays from 4 to 7 p.m. beginning on Tuesday, Sept. 6. There is no charge for these class, however those enrolling must be at least 18 years old. For more information, contact CRTI at 800-842-2317 or 633-5411.

**MEN'S DAY:** New Rising Sun Missionary Baptist Church will observe its annual men's day on Sunday, Aug. 28, at 3:30 p.m. The special guests will be Rev. James E. Mackey and Rock of Ages Missionary Baptist Church of Maumelle.

**ABE/GED CLASSES:** Crowley's Ridge Technical Institute has begun its fall ABE/GED classes in Forrest City. There is no charge for these classes. For more information, call CRTI at 633-5411.

**LEE COUNTY SCHOOL DISTRICT NO. 1**

188 West Chestnut Street – Marianna, AR 72360

Telephone: 870-295-7100 Fax: 870-295-7191

August 29, 2011

To Whom It May Concern,

On August 19, 2011 at 2:30 p.m., Senator Jack Crumbly hosted a meeting at the Lee County School District Central Office building with the following persons in attendance:

Dr. Tom Kimbrell- Arkansas Commissioner of Education  
Dr. Tony Wood-Assistant Commissioner of Education  
Dr. Jerry Woods-Superintendent of Forrest Public Schools  
Saul Lusk-Superintendent of Lee County Public Schools  
Lee Vent-Superintendent of Clarendon Public Schools  
Ruth Denson-Superintendent of Marvell Public Schools  
Tom Wilson-Superintendent of Marvell Public Schools  
Dr. Arthur Tucker-Superintendent of Brinkley Public Schools  
Bill Lewellen-City Attorney for Marianna, AR  
Reginald Murdock-State Representative-District 52  
Judge Ann Hudson-Juvenile Judge  
Elizabeth Johnson-Secretary of the Lee County School Board  
Victoria Perry-President of the Lee County School Board  
Cecil Twilley-Board President of the STRIVE Regional High School

Senator Crumbly and Commissioner Kimbrell addressed concerns as expressed by various attendees of the meeting and also received input from the meeting attendees. They also informed the attendees about the intent to apply for Open Enrollment Charter School status for the STRIVE Regional High School.

The Lee County School District supports formulation the East Arkansas Consortium which will serve in an advisory capacity for the STRIVE Regional High School. The Lee County School board will meet with Senator Crumbly on September 22, 2011 at its regular meeting to officially consider a letter of support for the initial implementation of the STRIVE School.

Sincerely,



Saul Lusk  
Superintendent



# Brinkley Public Schools

Member North-Central Association  
200 Tiger Drive  
Brinkley, Arkansas 72021

Arthur Tucker, Ed. D.  
Superintendent

Phone: 870-734-5000  
Fax: 870-734-5187

August 30, 2011

The Honorable Jack Crumbly  
State Capitol  
500 Woodlane  
Little Rock, AR 72201

Senator Crumbly:

This communication is in regards to the STRIVE program, for which I attended a meeting on August 17<sup>th</sup>. This program has the potential to significantly impact the lives of many students in the eastern counties of this state. Many students in this area are truant from school and exhibit defiant behavior while in school and consequently are not taking advantage of the educational opportunities that are offered to them. Many of the problems caused by these issues cannot be corrected in the traditional educational system.

STRIVE could offer an intervention for these students that would address their needs. Providing training in vocational job opportunities will help them to become successful contributing members to society.

This program will be discussed with the Board of Directors of the Brinkley School District at the next regularly school board meeting, currently scheduled for September 19, 2011. I appreciate your interest and support the development of this program.

Respectfully,

*Arthur Tucker*

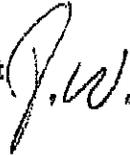
Arthur Tucker, Ed. D.  
Superintendent of Schools

**HUGHES PUBLIC SCHOOLS**

Office Of The Superintendent  
Hughes, Arkansas 72348

To: Mr. Jack Crumbly, Senator

From: Jimmy Wilkins, Superintendent  
Hughes School District, # 27



Re: STRIVE School

Date: August 29, 2011

This correspondence is to verify that I was notified of a meeting at the Marianna School District on Wednesday, August, 17, 2011.

Please be advised that I am in support of your efforts to make the above referenced school a reality. It is my understanding that the population will consist of those not being served at this point in time by schools in the designated districts. These students will be those who are not in any school setting and have been assigned by the County Judge to a slot in your school.

Additionally, I was advised that there will be no recruitment by school officials for any students presently enrolled in a school district.

Again, this correspondence indicates my support for the STRIVE School and I will present the information in the September School Board meeting for the Hughes School District's formal approval.

Please do not hesitate to inform me if further assistance is needed.

**FORREST CITY PUBLIC SCHOOLS**  
OFFICE OF THE SUPERINTENDENT  
625 IRVING STREET FORREST CITY, AR 72335  
Member of North Central Association since 1924

SCHOOL BOARD  
Larry Jayroe, President  
Cody Astin, Vice President  
Sharon Wilson, Secretary  
Justin Johnson  
Terry Rogers  
Glenn Shepherd  
Landra Taylor

SUPERINTENDENT  
Dr. Jerry Woods  
(870) 633-1485  
FAX (870) 633-1415

August 30, 2011

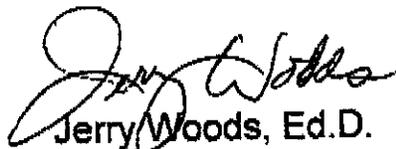
Dr. Mary Ann Brown  
Charter School Program Coordinator  
# 4 State Capitol Mall  
Little Rock , AR 72201-1071

Dear Dr. Brown:

Please accept this communication to verify I was notified and attended the meeting concerning the proposed S.T.R.I.V.E. Charter School.

Additionally, I will discuss the proposed S.T.R.I.V.E. Charter School at the September 11, 2011 school board meeting.

Sincerely,



Jerry Woods, Ed.D.  
Superintendent of Schools

**MARVELL - ELAINE PUBLIC SCHOOLS**

P.O. BOX 1870  
MARVELL, ARKANSAS 72366  
870-829-2101

August 30, 2011

Dear Senator Jack Crumbly:

Thank you for inviting me to attend the Strive Institute of Technology Overview Meeting on August 17, 2011. Your presentation was very informative. There is a need in our area for a special school that focuses on remedial instruction and vocational education for non-violent youth offenders who have entered the juvenile justice system. I applaud your efforts to keep Eastern Arkansas juveniles out of detention centers by creating a program which could change their lives and steer them away from a life of crime, violence and drugs.

I will discuss the information that you distributed to the area superintendents with the Marvell Elaine Board of Directors at our next board meeting on September 19, 2011. I wish you well in finding foundations and grants to fund this worthy endeavor.

Sincerely,



Ruth Bowles Denson, Superintendent of Schools  
Marvell-Elaine School District

RBD:dm



# BARTON-LEXA School District

P.O. BOX 97  
BARTON, AR 72312  
**MEMBER NORTH CENTRAL K-12**  
Phone: 870-572-7294 Fax: 870-572-4713

**BOARD MEMBERS**

- Travis Williams—Pres.*
- Donna Ryan—Vice Pres.*
- Rosetta Davis - Sec*
- Anthony Arnold*
- Mike Canonici*
- Lita Moore-Johnson*
- Roxie Wilson*

**Tom Wilson, Superintendent**  
[twilson@blsd.grsc.k12.ar.us](mailto:twilson@blsd.grsc.k12.ar.us)

August 29, 2011

The Honorable Jack Crumbly  
State Capitol  
500 Woodlane  
Little Rock, AR 72201

Dear Mr. Crumbly:

I attended the meeting concerning STRIVE. I definitely feel it could have a significant impact on the lives of many students in the eastern counties of Arkansas. Presently, many students in this area are truant or defiant of the education being afforded them by our constitution. Many are truant and continually miss school or drop out. Many have problems and cannot fit in our traditional school system. Many are juvenile offenders that continually have legal problems and need help.

I support the idea of a special school to deal with these young people. STRIVE could offer the intervention programs that would deal with their needs. The idea of training these young adults for vocational job opportunities to help them be successful in life is very exciting.

I plan to discuss this program with my school board on September 13<sup>th</sup> and get their support. I appreciate your interest in this endeavor and fully support your efforts.

Sincerely,

Tom Wilson  
Superintendent

Palestine-Wheatley School District No. 23

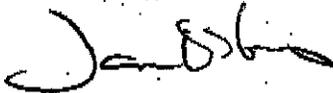
P.O. Box 790  
Palestine, Arkansas 72372

August 26, 2011

To: Dr. Duncan

This letter is to verify that I was notified of the meeting held on August 17, 2011 concerning a regional high school in East Arkansas. The meeting was held at Lee County School in Marianna, AR.

Cordially,



Jon Estes  
Superintendent  
Palestine-Wheatley School District

### Clarendon School District

Superintendent's Office 870-747-3351  
Fax 870-747-5983  
P. O. Box 248, Clarendon, Arkansas 72029

Lee R. Vent, Superintendent

Douglas Caldwell, CHS Principal  
Ruby Ellis, CES Principal  
Monica Gray, Fed. Prog.

Board Members:	Robert Artis
Bryan Smith, Pres.	Ricky Beck
Tina Wofford, V. Pres.	Adam Ellis
Bertha Bones, Sec.	Jack Jones

August 31, 2011

The Honorable Jack Crumbly  
Arkansas State Senate  
State Capitol  
500 Woodlane  
Little Rock, AR 72201

Dear Senator Crumbly:

Thanks for inviting me as the representative of the Clarendon School District to the meeting you and the Lee County School District hosted on August 17<sup>th</sup> in Marianna. As a result I now have a better grasp of Act 339 of 2011 and the many positive aspects and impact it could have on the youth in our region of the state.

As we discussed at the meeting, it is an idea whose time has come and you are to be commended for your efforts toward attempting to reach this population. I truly feel and endorse your efforts for the Strive Institute of Technology.

While many of my colleagues have been resistant to open-enrollment charter schools, this concept will place us all in a win-win situation. The youngsters in need of this service will be the ultimate beneficiaries.

I will discuss this concept with my school board on September 13 and feel they will strongly endorse your effort as well. Stay encouraged! If there is anything I may help you with in this effort, please don't hesitate to call.

Sincerely,

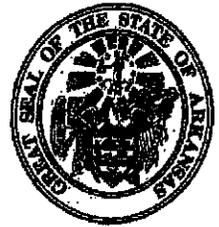


Lee R. Vent  
Superintendent



## Division of Youth Services

P.O. Box 1437, Slot S-501 · Little Rock, AR 72203-1437  
501-682-8654 · Fax: 501-682-1351 · TDD: 501-682-1355



August 26, 2011

TO: Arkansas Board of Education

RE: Strive Institute of Technology

During the past legislative session, I had the honor of working closely with Senator Jack Crumbly and others as he developed the concept of offering an educational and vocational school for youth that were either adjudicated delinquent by the court or were court involved. The initial prototype was to be in Marianna, Arkansas, and after proven success, it would be expanded to four other sites around the state. This educational facility was to provide general educational and vocational opportunities for at risk youth in that region of the state. Many of the youth this program would target would be those that had failed in the traditional school setting and needed a structured environment that would offer educational services. Regrettably, the Division of Youth Services did not have any funds to support this program.

I was recently contacted by Senator Crumbly about this program he was working on. He informed me that he had decided to go for an open enrollment alternative school and to name it Strive Institute of Technology. I was happy to hear that this plan was alive and he was moving forward to make this a reality. I believe there are a great number of youth around the state that need this type of learning environment and would be an invaluable to the success of many youth that would be given this second chance to be successful.

I am writing this letter in total support of the Strive Institute of Technology and Senator Crumbly's plan to help these youth. I believe this program will be instrumental in helping many youth have another chance in life and stop the growing school to prison pipeline.

Sincerely,

A handwritten signature in black ink, appearing to read "Ronald R. Angel". The signature is fluid and cursive.

Ronald R. Angel  
Director



State of Arkansas  
Department of  
**WORKFORCESERVICES**

[www.dws.arkansas.gov](http://www.dws.arkansas.gov)

Post Office Box 2981 • Little Rock, AR 72203-2981



August 29, 2011

Senator Jack Crumbly  
1823 SFC 414  
Widener, AR 72394-9406

Dear Senator Crumbly:

This is to confirm our commitment to assist in your efforts to train adjudicated youth at the proposed STRIVE-Regional High School.

It is my understanding that the high school will provide vocational training that prepares students for employment opportunities in the following areas:

- Building Technology
- Culinary Arts
- Cosmetology
- Computer Technology
- Welding
- HVAC
- Medical Professions

Our Training Trust Fund can be a source of funding for these efforts.

We look forward to working with you.

Sincerely,

  
Artee Williams



Clay ■ Craighead ■ Crittenden ■ Cross ■ Greene ■ Lawrence ■ Lee ■ Mississippi ■ Monroe ■ Phillips ■ Poinsett ■ Randolph ■ St. Francis

August 29, 2011

Senator Jack Crumbly  
1823 SFC 414  
Widener, AR 72394

Dear Senator Crumbly:

As Executive Director of Mid-South Health Systems, I fully support your efforts to develop a regional open enrollment high school for adjudicated juveniles in grades 9-12. It is my understanding this school, to be named STRIVE Institute of Technology, will be located in Marianna, Arkansas, and will serve students from Marianna and the surrounding communities.

Mid-South Health Systems has a long history of working with school districts in Eastern Arkansas to address students' behavioral health needs. We will be happy to assist STRIVE by providing behavioral health interventions, including assessment and treatment of emotional disturbance and substance use problems. We feel our good relationships with area social and medical service providers will assist us in this endeavor.

Please feel free to contact me if you have any questions or if I can be of further assistance.

Sincerely,

Bonnie White  
Executive Director

BW/ch

**Administrative Offices**

2707 Browns Lane ■ Jonesboro, AR 72401  
Phone: 870-972-4000 ■ Fax: 870-972-4968  
[www.mshs.org](http://www.mshs.org)

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0735  
 S.D.S. 01  
 AUG 31 2011  
 FOREST CITY AR

Sent to  
 Mrs. Ruth Bowles Denison, Superintendent  
 Street, Apt. No., or PO Box No. P.O. Box 1870  
 City, State, ZIP+4  
 Marvell, AR 72366

PS Form 3800, August 2005 See Reverse for Instructions

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Restricted Delivery Fee (Endorsement Required)	\$0.00
Total Postage & Fees	\$ 7.95

0735  
 S.D.S. 01  
 AUG 31 2011  
 FOREST CITY AR

Sent to  
 Mr. Arthur Tucker, EdD  
 Street, Apt. No., or PO Box No. 200 Tiger Drive  
 City, State, ZIP+4  
 Brinkley, AR 72021

PS Form 3800, August 2005 See Reverse for Instructions

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Total Postage & Fees	\$ 7.95

0735  
 S.D.S. 01  
 AUG 31 2011  
 FOREST CITY AR

Sent to  
 Mr. Tommy Wilson, Superintendent  
 Street, Apt. No., or PO Box No. P.O. Box 97  
 City, State, ZIP+4  
 Barton AR 72312

PS Form 3800, August 2005 See Reverse for Instructions

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Postage	\$ 5.10
Certified Fee	\$2.85
Return Receipt Fee (Endorsement Required)	\$0.00
Restricted Delivery Fee (Endorsement Required)	\$0.00
Total Postage & Fees	\$ 7.95

0735  
 S.D.S. 01  
 AUG 31 2011  
 FOREST CITY AR

Sent to  
 Mr. Saul Wusk  
 Street, Apt. No., or PO Box No. 188 West Chestnut Street  
 City, State, ZIP+4  
 Marianna, AR 72360

PS Form 3800, August 2005 See Reverse for Instructions

7011 0110 0001 0686 1025

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 FOREST CITY AR 72355

Postage	\$	\$5.10
Certified Fee		\$2.85
Return Receipt Fee (Endorsement Required)		\$0.00
Restricted Delivery Fee (Endorsement Required)		\$0.00
<b>Total Postage &amp; Fees</b>	<b>\$</b>	<b>\$7.95</b>

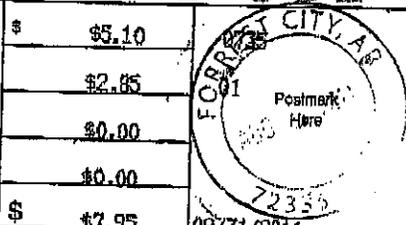


Sent To  
 Mr. Tom Estes, Superintendent  
 Street, Apt. No., or PO Box No. P.O. Box 790  
 City, State, ZIP+4 Palestine, AR 72372  
 PS Form 3800, August 2006 See Reverse for Instructions

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**OFFICIAL USE**  
 CLARENDON AR 72020

Postage	\$	\$5.10
Certified Fee		\$2.85
Return Receipt Fee (Endorsement Required)		\$0.00
Restricted Delivery Fee (Endorsement Required)		\$0.00
<b>Total Postage &amp; Fees</b>	<b>\$</b>	<b>\$7.95</b>

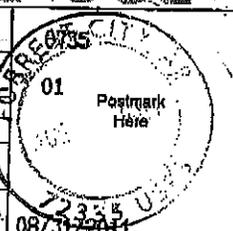


Sent To  
 Mr. Lee Vent, Superintendent  
 Street, Apt. No., or PO Box No. PO Box 248  
 City, State, ZIP+4 Clarendon, AR  
 PS Form 3800, August 2006 See Reverse for Instructions

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**OFFICIAL USE**  
 HELENA AR 72342

Postage	\$	\$5.10
Certified Fee		\$2.85
Return Receipt Fee (Endorsement Required)		\$0.00
Restricted Delivery Fee (Endorsement Required)		\$0.00
<b>Total Postage &amp; Fees</b>	<b>\$</b>	<b>\$7.95</b>

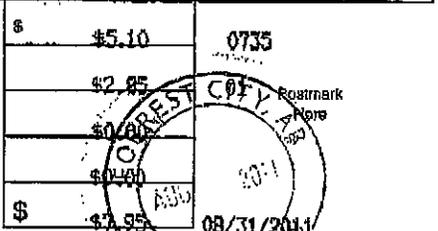


Sent To  
 Mrs. Suzanne McCommen  
 Street, Apt. No., or PO Box No. 179 Helendale  
 City, State, ZIP+4 Helena, AR 72342  
 PS Form 3800, August 2006 See Reverse for Instructions

U.S. Postal Service™  
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**OFFICIAL USE**  
 HUGHES AR 72349

Postage	\$	\$5.10
Certified Fee		\$2.85
Return Receipt Fee (Endorsement Required)		\$0.00
Restricted Delivery Fee (Endorsement Required)		\$0.00
<b>Total Postage &amp; Fees</b>	<b>\$</b>	<b>\$7.95</b>

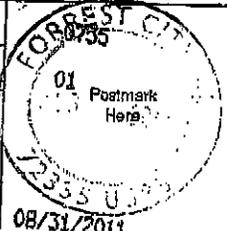


Sent To  
 Mr. Jimmy Wilkins, Superintendent  
 Street, Apt. No., or PO Box No. P.O. Box 9  
 City, State, ZIP+4 Hughes, AR 72348  
 PS Form 3800, August 2006 See Reverse for Instructions

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**OFFICIAL USE**  
 FOREST CITY AR 72355

Postage	\$	\$5.10
Certified Fee		\$2.85
Return Receipt Fee (Endorsement Required)		\$0.00
Restricted Delivery Fee (Endorsement Required)		\$0.00
<b>Total Postage &amp; Fees</b>	<b>\$</b>	<b>\$7.95</b>



Sent To  
 Dr. Jerry Woods, Ed. D., Superintendent  
 Street, Apt. No., or PO Box No. 625 Irving Street  
 City, State, ZIP+4 Forrest City, AR 72385  
 PS Form 3800, August 2006 See Reverse for Instructions

7011 0110 0001 0686 1063

7011 0110 0001 0686 1044

7011 0110 0001 0686 1056

7011 0110 0001 0686 1037

7011 0110 0001 0686 1094

STRIVE INCORPORATED  
P. O. Box 2155  
Forrest City, AR 72336

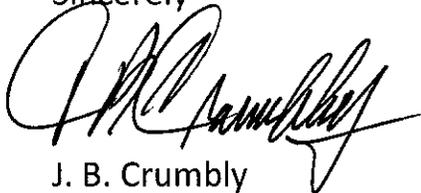
Mrs. Ruth Bowles Denson, Superintendent  
Marvell Public Schools  
P. O. Box 1870  
Marvell, AR

Dear Superintendent Denson

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

A handwritten signature in black ink, appearing to read "J. B. Crumbly", written in a cursive style.

J. B. Crumbly

STRIVE INCORPORATED  
P. O. Box 2155  
Forrest City, AR 72336

Mrs. Ruth Bowles Denson, Superintendent  
Marvell Public Schools  
P. O. Box 1870  
Marvell, AR

Dear Superintendent Denson

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely



J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

Dr. Jerry Woods, Ed.D, Superintendent  
Forrest City School District  
625 Irving Street  
Forrest City, AR 72335

Dear Superintendent Woods

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O. Box 2155  
Forrest City, AR 72336

Ms. Suzanne McCommon  
Helena – West Helena School District  
179 Helendale  
Helena, AR 72342

Dear Ms. McCommon

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

Mr. Tommy Wilson, Superintendent  
Barton School District  
P. O. Box 97  
Barton, AR 72312

Dear Superintendent Wilson

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

Mr. Jimmy Wilkins, Superintendent  
Hughes School District  
P O Box 9  
Hughes, AR 72348

Dear Superintendent Wilkins

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

Mr. Lee Vent, Superintendent  
Clarendon School District  
P O Box 248  
Clarendon, AR 72029

Dear Mr. Vent

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

---

Mr. Jon Estes, Superintendent  
Palestine/Wheatley School District  
P O Box 790  
Palestine, AR 72372

Dear Superintendent Estes

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

---

Mr. Saul Lusk, Superintendent  
Lee County School District  
188 West Chestnut Street  
Marianna, AR 72360

Dear Superintendent Lusk

---

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly

STRIVE INCORPORATED  
P O Box 2155  
Forrest City, AR 72336

Mr. Arthur Tucker, Ed.D, Superintendent  
Brinkley School District  
200 Tiger Drive  
Brinkley, AR 72021

Dear Superintendent Tucker

Enclosed is a copy of the STRIVE Institute of Technology Open enrollment Charter School application.

Thank you for your support.

Sincerely

J. B. Crumbly